



Inner East Community Committee

Burmantofts & Richmond Hill, Gipton & Harehills,
Killingbeck & Seacroft

**Meeting to be held in Shine, Harehills Road, LS8
5HS**

Thursday, 23rd March, 2017 at 6.00 pm

Please Note: A workshop with local Councillors, residents and partner organisations on the theme of Leeds Health and Care Plan will be held at approximately 7.00pm (at the conclusion of the formal business meeting).

Councillors:

- | | | |
|----------------|---|--------------------------------|
| R Grahame | - | Burmantofts and Richmond Hill; |
| A Khan (Chair) | - | Burmantofts and Richmond Hill; |
| D Ragan | - | Burmantofts and Richmond Hill; |
| S Arif | - | Gipton and Harehills; |
| A Hussain | - | Gipton and Harehills; |
| K Maqsood | - | Gipton and Harehills; |
| C Dobson | - | Killingbeck and Seacroft; |
| G Hyde | - | Killingbeck and Seacroft; |
| B Selby | - | Killingbeck and Seacroft; |





Co-optees

Robert Field
Phil Rone

Burmantofts & Richmond Hill CLT
Burmantofts & Richmond Hill CLT

Agenda compiled by: Helen Gray 0113 3788657
Governance Services Unit, Civic Hall, LEEDS LS1 1UR
helen.gray@leeds.gov.uk

East North East Area Leader: Jane Maxwell Tel: 0113 336 7627
east.north.east@leeds.gov.uk

*Images on cover from left to right:
Burmantofts and Richmond Hill - Burmantofts stone; East End Park
Gipton & Harehills - Fairway Hill; Bankstead Park
Killingbeck & Seacroft – Seacroft Hospital clock; Seacroft village green*

A G E N D A

Item No	Ward/Equal Opportunities	Item Not Open		Page No
1			<p>CHAIRS OPENING REMARKS</p>	
2			<p>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</p> <p>To consider any appeals in accordance with Procedure Rule 15.2 of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded)</p> <p>(*In accordance with Procedure Rule 15.2, written notice of an appeal must be received by the Head of Governance Services at least 24 hours before the meeting)</p>	
3			<p>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</p> <p>1 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report.</p> <p>2 To consider whether or not to accept the officers recommendation in respect of the above information.</p> <p>3 If so, to formally pass the following resolution:-</p> <p style="padding-left: 40px;">RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:-</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
4			<p>LATE ITEMS</p> <p>To identify items which have been admitted to the agenda by the Chair for consideration</p> <p>(The special circumstances shall be specified in the minutes)</p>	
5			<p>DECLARATIONS OF DISCLOSABLE PECUNIARY INTERESTS</p> <p>To disclose or draw attention to any disclosable pecuniary interests for the purposes of Section 31 of the Localism Act 2011 and paragraphs 13-18 of the Members' Code of Conduct.</p>	
6			<p>APOLOGIES FOR ABSENCE</p> <p>To receive any apologies for absence</p>	
7			<p>OPEN FORUM</p> <p>In accordance with Paragraphs 4:16 and 4:17 of the Community Committee Procedure Rules, at the discretion of the Chair a period of up to 10 minutes may be allocated at each ordinary meeting for members of the public to make representations or to ask questions on matters within the terms of reference of the Community Committee. This period of time may be extended at the discretion of the Chair. No member of the public shall speak for more than three minutes in the Open Forum, except by permission of the Chair</p>	
8			<p>MINUTES OF THE PREVIOUS MEETING</p> <p>To confirm as a correct record the minutes of the previous meeting held 15th December 2017</p>	1 - 10
9			<p>MATTERS ARISING</p> <p>To note any matters arising from the minutes</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
10			<p>DATES, TIMES AND VENUES OF COMMUNITY COMMITTEE MEETINGS 2017/2018</p> <p>To consider the report of the City Solicitor on the arrangements for meetings of the Inner East Community Committee during the 2017/18 Municipal Year.</p>	11 - 14
11	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>WELLBEING REPORT</p> <p>To consider the report of the East North East Area Leader on the Inner East Community Committee Wellbeing budget</p>	15 - 34
12	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>COMMUNITY COMMITTEE UPDATE REPORT</p> <p>To consider the report of the East North East Area Leader which provides an update on the Inner East Community Committee work programme, including its' recent success and challenges</p>	35 - 60
13	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>UPDATE ON HEALTH AND WELLBEING ACTIVITY IN INNER EAST LEEDS</p> <p>To consider the report of the Chief Officer Public Health ENE/Leeds North CCG on key health and wellbeing activity and achievements of the ENE/Leeds North CCG Locality Public Health. The report also covers the new Locality Community Health Development and Improvement Service which is due to become operational in the 10% most deprived neighbourhoods on 1st April 2017</p>	61 - 76
14	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft		<p>OVERVIEW ON THE DEVELOPMENT OF THE LEEDS PLAN AND WEST YORKSHIRE AND HARROGATE SUSTAINABILITY AND TRANSFORMATION PLAN (STP)</p> <p>To consider the report of the Interim Lead, Leeds Health & Care Plan, which provides an overview of the STP development so far, both in Leeds and at a West Yorkshire level</p>	77 - 96

Item No	Ward/Equal Opportunities	Item Not Open		Page No
15			<p>COMMUNITY COMMENT</p> <p>To receive any feedback or comments from members of the public on the reports presented to this Community Committee meeting.</p> <p>A time limit for this session has been set at <u>10 minutes.</u></p> <p>Due to the number and nature of comments it will not be possible to provide responses immediately at the meeting; however, members of the public shall receive a formal response within 14 working days.</p> <p>If the Community Committee runs out of time, comments and feedback on the reports may be submitted in writing at the meeting or by email (contact details on agenda front sheet)</p>	
16			<p>DATE AND TIME OF NEXT MEETING</p> <p>To note the date and time of the next meeting as Thursday 15th June 2017 at 6.00pm. Venue to be confirmed</p> <p><u>Please Note:</u> A workshop with local Councillors, residents and partner organisations on the theme of Leeds Health and Care Plan will be held at approximately 7.00pm (at the conclusion of the formal business meeting). Please refer to agenda item 14 in support of the discussions</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
			<p><u>Third Party Recording</u></p> <p>Recording of this meeting is allowed to enable those not present to see or hear the proceedings either as they take place (or later) and to enable the reporting of those proceedings. A copy of the recording protocol is available from the contacts named on the front of this agenda.</p> <p>Use of Recordings by Third Parties – code of practice</p> <ul style="list-style-type: none"> a) Any published recording should be accompanied by a statement of when and where the recording was made, the context of the discussion that took place, and a clear identification of the main speakers and their role or title. b) Those making recordings must not edit the recording in a way that could lead to misinterpretation or misrepresentation of the proceedings or comments made by attendees. In particular there should be no internal editing of published extracts; recordings may start at any point and end at any point but the material between those points must be complete. <p>MAP OF VENUE</p>	97 - 98

This page is intentionally left blank

INNER EAST COMMUNITY COMMITTEE

THURSDAY, 15TH DECEMBER, 2016

PRESENT: Councillor A Khan in the Chair

Councillors C Dobson, R Grahame,
A Hussain, G Hyde, K Maqsood, D Ragan
and B Selby

Approximately 15 representatives of the local community, partners and stakeholders attended the meeting.

40 Chairs Opening Remarks

Councillor Khan welcomed all present to the meeting and brief introductions were made. He noted that an informal workshop on the theme of 'community safety' would be held at the end of the formal business meeting, with the report at agenda item 14 as the basis for discussions – ENE Divisional Locality Safety Partnership Performance Report.

41 Appeals Against Refusal of Inspection of Documents

There were no appeals against the refusal of inspection of documents.

42 Exempt Information - Possible Exclusion of the Press and Public

There was no exempt information.

43 Late Items

No formal late items of business were added to the agenda; however Members had received supplementary information regarding the Wellbeing report – a schedule providing a précis of the officer decisions taken under delegated authority (Minute 51 refers).

44 Declarations of Disclosable Pecuniary Interests

There were no declarations of interest.

45 Apologies for Absence

Apologies for absence were received from Councillor S Arif and Mr P Rone.

46 Open Forum

The following matters were raised under the Open Forum:

Road traffic enforcement - Mr R Matthews raised concerns over the enforcement of the 20mph zones in the Burmantofts & Richmond Hill ward as he stated that drivers did not adhere to the speed limit; and the existing traffic calming measures had no impact. He cited a road traffic incident which had taken place the previous evening in his street and expressed concern that a fatality could occur.

Mr Matthews's comments were supported by another local resident who spoke about traffic management in Harehills, particularly late night speeding traffic through the narrow streets.

Drug use – Mr M Healy reported that drug use in the Saxton Gardens area had been discussed at the previous evening's Residents' AGM and he would raise this directly with West Yorkshire Police

The CC noted that, where appropriate, all of the matters raised would be referred to the relevant Member advisory sub group for further discussion and/or LCC Department.

47 Minutes of the Previous Meeting

RESOLVED – That the minutes of the previous meeting held 5th September 2016 be agreed as a correct record, subject to a correction to the attendance list to properly record Councillor D Ragan's attendance.

48 Matters Arising

There were no matters arising.

49 Environmental Service Level Agreement 2016/17

Councillor G Hyde, Community Committee Champion for the Environment introduced a report on the 2016/17 Service Level Agreement (SLA) between the Inner East CC and the Environmental Action Service. The report sought to confirm the continuation of the current SLA, which was overseen by the Environmental advisory Sub Group on behalf of the Committee.

John Woolmer, Head of Environmental Action Service (ENE and WNW Localities), presented the report and highlighted the opportunity for Members to refer issues to the sub group to look at on its' behalf, which could include any potential changes in local priorities, service development requests for the 2017/18 SLA and any current performance related issues. Additionally, the Committee received assurance that the proposals to achieve the significant budget savings required for 2017/18 do not involve a reduction in current front-line staffing numbers.

Councillor Khan reported that Rob Double, Team Manager for the Burmantofts & Richmond Hill ward had recently passed away and he expressed condolences on behalf of Members to Rob's family and Team, acknowledging the work undertaken by Rob and the Team in the B&RH ward.

The following matters were considered during discussions:

- Whilst acknowledging that the Team provided a good reactive service to issues reported to them in B&RH, a comment was made about effectiveness of regular programmed works. The CC received assurance that reporting back to Members would improve.
- Access to Green Mill pedestrian precinct and the report that the EAT litter picking team could not access the site with their vehicle, whereas other LCC vehicles could. The cause of this would be investigated.
- The enforcement measures used to deal with obstructions to highways and pavements both in private and public ownership.
- Household bulky item collection service and the waiting time of up to two months for collections; particularly in Gipton & Harehills. It was noted 6-8 weeks' notice was the usual waiting time across the city. It was also

noted that this discretionary service is currently still offered free of charge in Leeds, which is highly unusual compared to the rest of the UK. Two weeks' notice for collections in the area had been considered; however this was not currently possible due to resources and the LCC corporate booking system. Response times would be considered as part of the development of the 2017/18 SLA.

- Evidence was available showing customer dissatisfaction with this element of the service had decreased dramatically (around 80%) since it transferred to delivery through the zonal teams.
- The current Keep Harehills Tidy campaign, measures to raise awareness of environmental responsibility and partnership working undertaken to address areas of concern – such as joint working in Harehills with the Police and Refuse Service to reduce blocked access to refuse vehicles in back streets.
- Consideration of the effectiveness of Public Spaces Protection Orders (PSPO) and whether these would be appropriate for the locality in relation to environmental offences/behaviour would be progressed with the Locality Team, in liaison with ASB colleagues.

In addition, the Chair accepted comments from local residents who discussed the following:

- Responsibility for the recovery of sharps and needles from Beckett Street cemetery
- The effectiveness of the LCC Contact Centre
- Service co-ordination and the impact of non-collection of domestic waste on the locality
- Measures available to deal with environmental issues caused by private landlords
- Additional litter bin provision in the Mill Street area to accommodate extra litter/rubbish from people leaving the city centre and cutting through the area

During the discussions on tackling environmental issues and crime; John Woolmer and Councillor Hyde reiterated the importance of evidence collection and reporting. Residents were urged to report evidence direct to the team at eneaction@leeds.gov.uk or other concerns/matters directly to local ward Councillors for them to pursue through the Environmental advisory sub group and with the Team;

RESOLVED -

- a) To approve the continuation of the existing Service Level Agreement as presented in Appendix 1 of the submitted report
- b) Having considered the current priorities, the Committee decided there were no changes to the current priorities for the service to consider for this 2016/17 year;
- c) Having considered the proposed SLA for 2017/18 the Committee did not identify any changes it would like to see in the SLA for 2017/18 at the meeting;
- d) To note that consideration of any changes identified by the Committee throughout the forthcoming year will be referred to the Environmental

advisory Sub Group to give the Service time to consider and respond through the Sub-Group.

50 **Community Committee Update Report**

Neil Young, Area Officer, presented an update on the Inner East CC work programme, its recent successes and current challenges. The report outlined the work undertaken through the Committee's sub groups, the emerging Neighbourhood Improvement Partnerships and with local partners. The following matters were highlighted:

Harehills Conversation Dinner – The success of the event held on 12th October 2016 was reported

Transport Conversation – Following on from the workshop held in September (minute 37 refers), Inner East CC held a further “transport conversation” on 2nd November 2016. The results of the overall consultation process, involving 15,000 participants, will be fed back to the CC in due course. The Committee noted a comment made expressing dissatisfaction with the locations proposed for the three new rail stations in Leeds; which did not address the perceived need and long standing campaign to re-establish a station/halt at the former Mill Hill station site in Burmantofts & Richmond Hill. It was agreed that this issue would be raised with LCC City Development (Highways) as part of the Transport Conversation.

Bonfire Night – The success of the multi-partner approach of the diversionary tactics put in place in Harehills during bonfire night was reported. It was estimated that over 200 young people attended sessions and very few incidents of antisocial behaviour were reported during this period.

Inner East Youth Summit – The event – which brought together 60 young people from across the area and a range of organisations who currently provide out of school activities for young people – was held on 6th December at Shine in Harehills. Councillor Dobson, Champion for children and young people reported that attendees had taken part in discussions on resources, priorities and outcomes which had generated lots of new ideas to consider.

Community Led Local Development (CLLD) Strategy – It was noted that the Strategy had received support in principle from the Department for Communities and Local Government. A formal funding bid will now be developed by the Local Action Group for submission by 31st January 2017. If successful, LAG will connect with local groups to oversee the use of the £1.5m (£3m including required match funding) of external funding for Inner East Leeds.

RESOLVED – To note the contents of the report and the comments made during discussions

51 **Wellbeing Report**

The East North East Area Leader submitted a report providing an update on the current position of the capital and revenue budget for the Inner East CC.

Members were in receipt of a schedule providing a précis of the officer decisions taken under delegated authority, following consideration of the applications by Ward Members.

RESOLVED -

a) To note the spend to date and current balances for the 2016/17 financial year as set out in Appendix A of the submitted report.

b) To note the following decisions taken by delegated authority since the June Inner East CC meeting:

<u>Project</u>	<u>Amount granted</u>
Harehills Bonfire Night Activities 2016	£2,553.00
Leeds Somali Youth	£5,000.00
Planting of Lincoln Green Flowerbeds	£600.00
6th RadhaRamen Folk Festival	£1,300.00
Bridge Community MUGA	£5,000.00
Leodis GRiD	£1,247.00
The 'Up Our Street' Project	£2,000.00
Phase 2 Feasibility Study	£3,000.00
Summer Holidays Activity Booklet	£500.00

c) To note the following additional decisions taken by delegated authority on 8th December 2016 following Ward Member consultation in respect of applications to the Wellbeing Fund 2016/17:

<u>Project</u>	<u>Amount Granted</u>
RadhaRaman Festival (additional costs)	£300.00
NEETs Project (A64 corridor)	£2,500.00
Richmond Hill: Fitter Happier Healthier	£2,000.00
Roma Café and Advice Centre	Defer
Cross Gates Winter Wonderland	£1,000.00
Working Wardrobe Employability Scheme	£2,000.00
Urban Arts Workshops	£2,593.20
Leeds Travels	£1,251.00
Inner East Youth Summit	£2,000.00
Leeds United Foundation in East Leeds	Defer
Ebor Gardens Community Café	Defer
Lineham Farm's Autumn & Winter Activities Programme	Decline
2016/17	

52 **New Service Arrangements for Information, Advice & Guidance (IAG) Services**

Mr Kevin Donnelly presented a report on the local authority delivered Information, Advice & Guidance Service. The report provided an update on how targeted IAG is now being delivered as part of the Council's statutory duty to provide access to IAG services to young people who are currently not in employment, education or training (NEET).

The following key matters were highlighted:

- The Team comprised of seven officers and will deliver the service from Jobshops in the Great George Street One Stop Centre and in key

Community Hubs across the city. Since the Service was established in July 2016, 500 young people had accessed the service, 180 from the Inner East area.

- From January 2017, provision in the ENE area will be based in the Reginald Centre (2 days) and the Compton Centre (3 days) during the afternoons. The team will be out in the localities in a morning aiming to locate and engage those young people who may be NEETs.
- The team will work closely with the Youth Service, making use of existing data and known hotspots

It was noted that some NEET young people in the city already had established relationships with other services, such as Youth workers, the Youth Offending Service, Social Care, and Family Support. The new IAG model will work alongside such organisations. A downward trend in the number of NEETs and 'not knowns' (those young people where there was no information available on their current education/training status) was reported.

Members made the following comments:

- The size of the team given the Inner East area had one of the highest numbers of NEETs for the city
- Concern that the team would draw experience from the Youth Service and the impact this may have on Youth Service provision. Mr Donnelly provided assurance that that any impact would be minimised, the aim being to run NEET services alongside Youth Service provision.
- Noted the suggestion that the IAG Service should establish links with the West Yorkshire Fire & Rescue Service Commander based at Gipton who provides support and training for young people attending the local Job Shop
- Noted the invitation for the IAG Service to attend local Ward Councillor briefing sessions, and the Children & Young People Sub Group.

RESOLVED – To note the contents of the report and discussions; and to note the intention for a further update to be provided at the next meeting of the Community Committee on 23rd March 2017.

53 **Community Comment**

The following matters were raised by members of the public in relation to the ENE Divisional Locality Safety Partnership Performance Report, which was the subject of informal workshop discussions to follow the business meeting:

- A query regarding whether a unified compliments, comments and complaints process could be developed
- Whether all emails directed to the Inner East WYP team email address received a response within 10 days
- Whether a review of the take-up and effectiveness of Neighbourhood Watch groups in the East and South of Leeds could be undertaken
- The number of PCSO's currently on patrol in Saxton Gardens
- The increase of visible drug-use in the Saxton Gardens area
- A request for additional guidance and support for the Tenants and Residents Associations who provide support to residents who report incidents to WYP

- Responsibility for the policing and enforcement of road /parking obstructions

Additionally, a further comment was made seeking LCC support for the social enterprise which cares for Harehills Cemetery. It was reported that the Cemetery was the first UK Municipal Cemetery.

In relation to WYP matters, the comments were noted and where possible, those matters were further discussed during the workshop.

In respect of Harehills Cemetery, the CC noted the issue raised and that a response could not be provided at the meeting, however the community committee Members will be provided with a formal response in due course.

54 East North East Divisional Locality Safety Partnership Performance Report

The East North East Locality Safety Partnership submitted a report which provided an overview of the performance of the Partnership during the period between 1st April 2016 and 13th November 2016, including schedules showing a breakdown of the recorded offences by ward in the Inner East CC area.

The report was presented as the basis for discussions on Community Safety with representatives of the local community, partners, stakeholders and West Yorkshire Police (WYP) in an informal workshop setting.

Chief Inspector Croft and Sgt. J McNiff of WYP attended the meeting to present the report and briefly outlined the following issues:

- 600 new officers were being trained across West Yorkshire and funding had been secured to train a further 600 recruits. Resources in the Inner East locality had been stretched, but it was anticipated that the new recruits would be in post within 12 months and be able to respond to the issues already raised at this meeting, including road policing
- Direct contact with the Inner East WYP team can be made through the WYP website, reserving 101 and 999 telephone line for crime reporting

In response to comments and queries from Committee and local residents, WYP discussed the following issues:

- Patterns of crime and anti-social behaviour in the Inner East locality.
- An increase in various types of crime was reported in the statistics for the locality; however the change to the way crimes were reported was noted along with the comment that local confidence in WYP had encouraged residents to report incidents. Additionally, the reporting period in the report included Bonfire Night – this period traditionally saw an increase in incidents.
- The comment made regarding accuracy of information available and the impact this had on local residents' confidence in WYP and the importance of communication between front line staff and senior management

- The work undertaken with residents following a burglary and the need to emphasise the importance of keeping windows and doors closed and locked as a preventative measure
- The importance of incident reporting in order to establish evidence to support a conviction
- The availability and use of CCTV footage to assist in the detection of crime and perpetrators of crime
- The availability of PCSO's and police presence to reach those members of the community without internet access
- A comment regarding peoples' experience and perception of the police force, particularly amongst younger members of the many different communities living in the Inner East area was discussed. The need to develop relationships so that residents appreciate what the police force is there for was identified along with consideration of how the police could avoid young people feeling criminalised.
- Perception of anti-social behaviour and the way it is reported and recorded, bearing in mind that young people do socialise in groups.

Neil Bowden, Leeds Anti-Social Behaviour Team reported on the joint working undertaken between the 14 LASBT officers and WYP which had proved particularly successful in the Seacroft area. In respect of reported incidents, he believed this was due to the increased confidence in the reporting system.

Pam Parker, Local Housing Officer, also provided information on the close working relationships developed by the Housing Office with WYP, the Environmental Action Service and Leeds ASB Team. Information provided by residents was key to collecting evidence, and support was available to residents who reported incidents. In particular, she provided information on measures to tackle issues in private tenancies

Further discussions concentrated on tackling unacceptable and anti-social behaviour in both private and social tenancies and a request was made for information to be made available to Members on the measures available and which organisation was responsible for taking action. It was reported that the Neighbourhood Improvement Board, in recognition of the scale of this issue, would explore the issue at its next meeting and it may be appropriate for the subsequent tasks to remain with the Board.

In conclusion, the Chair acknowledged the ongoing work and success of WYP in the area and thanked Chief Inspector Croft and Sgt. McNiff for their presentation.

RESOLVED –

- a) To note the contents of the report and the discussions at the meeting.
- b) To note that the comments made during the workshop would be collated and inform future discussions between ENE Area Management, West Yorkshire Police and the Community Committee Champion for Community Safety.
- c) To continue to support the Locality Community Safety Partnership in relation to continuing to deliver against the priorities set out by Safer Leeds for 2016/17.

55 Date and Time of next meeting

RESOLVED - To note the date and time of the next meeting as Thursday 23rd March 2017

This page is intentionally left blank



Report of the City Solicitor

Report to: Inner East Community Committee

Burmantofts & Richmond Hill, Gipton & Harehills and Killingbeck & Seacroft wards

Report author: Gerard Watson, Senior Governance Officer, 0113 37 88664

Date: 23rd March 2017

For decision

Dates, Times and Venues of Community Committee Meetings 2017/2018

Purpose of report

1. The purpose of this report is to request Members to give consideration to agreeing the proposed Community Committee meeting schedule for the 2017/2018 municipal year, whilst also considering whether any revisions to the current meeting and venue arrangements should be explored.

Main issues

Meeting Schedule

2. The Procedure Rules state that there shall be at least four ordinary or 'business' meetings of each Community Committee in each municipal year and that a schedule of meetings will be approved by each Community Committee. In 2016/17, this Committee held four meetings.
3. To be consistent with the number of meetings held in 2016/17, this report seeks to schedule four Community Committee business meetings as a minimum for 2017/18. Individual Community Committees may add further dates as they consider appropriate and as the business needs of the Committee require. The proposed schedule has been compiled with a view to ensuring an even spread of Committee meetings throughout the forthcoming municipal year.

4. Members are also asked to note that the schedule does not set out any Community Committee themed workshops, as these will need to be determined by the Committee throughout the municipal year, as Members feel appropriate. During 2016/17, where such workshops were held, many took place either immediately before or after the Committee meetings. Therefore, when considering proposed meeting arrangements, Members may want to consider whether they wish to adopt a similar approach to the themed workshops in 2017/18, as this could impact upon final meeting times and venues.
5. The following provisional dates have been agreed in consultation with the Area Leader and their team. As referenced earlier, this report seeks to schedule a minimum of four Community Committee business meetings for 2017/2018 in order to ensure that the dates appear within the Council's diary. Individual Community Committees may add further dates as they consider appropriate and as business needs of the committees require.
6. The proposed meeting schedule for 2017/18 is as follows:

Thursday 15th June 2017 at 6.00pm

Thursday 7th September 2017 at 6.00pm

Thursday 30th November 2017 at 6.00 pm

Thursday 22nd March 2018 at 6.00pm

Meeting Days, Times and Venues

7. During 2016/17 the Committee met on a Thursday, with a 6.00pm or 6.30pm start time - the proposed dates (above) reflect this pattern and the proposed start time of the **formal** business meeting.
8. Meeting on set days and times has the advantage of certainty and regularity, which assists people to plan their schedules. The downside might be that it could serve to exclude certain people i.e. members of the public, for instance, who have other regular commitments on that particular day or who might prefer either a morning or afternoon meeting or a meeting immediately after normal working hours. Therefore, the Committee may wish to give consideration to meeting start times and venue arrangements which would maximise the accessibility of the meetings for the community.

Options

9. Members are asked to consider whether they are agreeable with the proposed meeting schedule (above), or whether any further alternative options are required in terms of the number of meetings, start times or venue arrangements.

Corporate considerations

10a. Consultation and engagement

The submission of this report to the Community Committee forms part of the consultation process as it seeks the views of Elected Members with respect to the Community Committee meeting schedule and venue arrangements.

In compiling the proposed schedule of meeting dates and times, the current Community Committee Chair, the Area Leader and colleagues within Area Support have been consulted.

10b. Equality and diversity / cohesion and integration

In considering the matters detailed, Members may wish to give consideration to ensuring that the Community Committee meeting arrangements are accessible to all groups within the community.

10c. Legal implications, access to information and call in

In line with Executive and Decision Making Procedure Rule 5.1.2, the power to Call In decisions does not extend to decisions taken by Community Committees.

Conclusion

11. The Procedure Rules require that each Community Committee will agree its schedule of meetings and that there shall be at least 4 business meetings per municipal year. In order to enable the Committee's meeting schedule to feature within the Council diary for 2017/18, Members are requested to agree the arrangements for the same period.

Recommendations

13. Members are requested to consider the options detailed within the report and to agree the Committee's meeting schedule for the 2017/18 municipal year (as detailed at paragraph 6), in order that they may be included within the Council diary for the same period.
14. Members are requested to give consideration as to whether they wish to continue with the Committee's current meeting and venue arrangements or whether they would like to request any amendments to such arrangements.

Background information

- Not applicable

This page is intentionally left blank



Report of: Jane Maxwell, East North East Area Leader

Report to: Inner East Community Committee – Burmantofts & Richmond Hill, Gipton & Harehills and Killingbeck & Seacroft

Report author: Neil Young, Area Officer, Tel: 0113 3367629

Date: 23rd March 2017

For Decision

Wellbeing Report and Budget for 2017/18

Purpose of this report

The purpose of this report is to provide Members of the Inner East Community Committee with an update on the 2016/17 Wellbeing budget, including details of any new projects for consideration, and to present the new budget for 2017/18 with recommendations for topslicing and ward pot arrangements.

Main Issues

1. This report provides Elected Members with an update on the current position of the capital and revenue budget for the Inner East Community Committee.
2. Applications for funding received since the date of the last community committee are included in the report.
3. The report notes decisions regarding Wellbeing applications taken by delegated authority since the last Inner East Community Committee.
4. The report sets out the proposed Wellbeing budget for 2017/18 which elected members are asked to approve.

Options

New revenue projects for 2016/17 approved by delegated decision

5. Following consultation with the relevant ward members, the following projects have been approved by Delegated Decision since the last community committee, authorising revenue spend from the 2016/17 Wellbeing budget:

6. Project: Cookers for Richmond Hill and Ebor Gardens Community Centres
Organisation: Communities Team ENE
Wards affected: Burmantofts & Richmond Hill
Amount approved: £ 1,984
Projected year of spend: 2016/17

7. Project: Two Way Street
Organisation: Learning Partnerships
Wards affected: Burmantofts & Richmond Hill
Amount approved: £ 2,500
Projected year of spend: 2017/18

8. Project: Leeds United Foundation in East Leeds
Organisation: Zest Health for Life
Wards affected: Burmantofts & Richmond Hill
Amount approved: £ 1,100 (YAF)
Projected year of spend: 2017/18

2017/18 budget toplicing arrangements

9. Project: Staffing Neighbourhood Improvement Activity
Organisation: Communities Team ENE
Wards affected: All Inner East
Amount applied for: £8,366
Projected year of spend: 2017/18

Project overview:

- Budget allocation towards staffing for neighbourhood improvement activity in Inner East.
- Further details of this spend will be progressed via delegated decision

10. Project: CCTV
Organisation: Community Safety Team, Leeds City Council
Wards affected: All Inner East
Amount applied for: £16,000
Projected year of spend: 2017/18

Project overview:

- The Inner East Community Committee has three sets of CCTV cameras, 7 cameras in total, which have on-going associated revenue costs for repair, maintenance and BT line rental.
- These cameras are at; Blacks Shops, Seacroft; Bellbrooke Street; and Burmantofts on the Torres and Nowell Mount

11. Project: Community Engagement
Organisation: Communities Team ENE
Wards affected: All Inner East
Amount applied for: £3,000
Projected year of spend: 2017/18

Project overview:

- This budget will be used to facilitate local events, meet the costs of venue hire for community committee and neighbourhood improvement meetings and the work programme of the Communities Team (ENE)

12. **Project:** Inner East Small Grants
Organisation: Communities Team ENE
Wards affected: All Inner East
Amount applied for:
Projected year of spend: 2017/18

Project overview:

- To provide community groups and third sector organisations with small grants of up to £500 each

13. **Project:** Inner East Tasking and Skips
Organisation: Communities Team ENE
Wards affected: All Inner East
Amount applied for: £ 9,000
Projected year of spend: 2017/18

Project overview:

- To provide a bespoke budget for dealing with crime and grime issues in Inner East
- Budget to be used to support the work of the Inner East tasking partnerships

New Youth Activity Fund APPLICATIONS FOR 2017/18

14. The following Youth Activity Fund applications have been received as a result of a commissioning round undertaken in February. As per last year's arrangements, decisions regarding these applications are sub-delegated to the Inner East Children and Young People Subgroup. At the time of writing the report, the group had yet to convene to make these decisions. A meeting is scheduled to take place on 20th March and it is proposed that the recommendations from the subgroup regarding these applications are progressed by delegated authority, which will then be reported to the next community committee meeting in June.

15. **Project:** DAZL Inner East Get Active Programme
Organisation: Dance Action Zone Leeds
Wards affected: All
Amount applied for: £ 5,673 (YAF)
Projected year of spend: 2017/18

Project overview:

- A yearlong dance as physical activity programme in Inner East Leeds which focuses on inactive young people that includes activity in summer (Inner East Summer Camp), October and February Half Terms
- Particular focus on young inactive girls

16. **Project:** Next Generation Youth Activities
Organisation: Heads Together Productions
Wards affected: All
Amount applied for: £ 2,907 (YAF)
Projected year of spend: 2017/18

Project overview:

- Two new after school sessions; a two hour Singing group on one night a week for eight weeks; and a Broadcasting group on Thursdays after school

for two hours which will work towards presenting a series of programmes and sessions for the summer radio broadcast.

- An internet and FM broadcast from 31st July – 6th August

17. Project: Arts Award Explore Dance Camp

Organisation: Leeds Rhinos Foundation

Wards affected: All

Amount applied for: £ 5,835 (YAF)

Projected year of spend: 2017/18

Project overview:

- To run dance/music based summer camp with an Arts Award accreditation outcome for each applicant
- To encourage young girls to be physically active, increase self-esteem and confidence in a positive environment
- To deliver 12 camps in three venues across Inner East

18. Project: Here 4 You

Organisation: Radeem House Ministry

Wards affected: Gipton & Harehills

Amount applied for: £ 8,565 (YAF)

Projected year of spend: 2017/18

Project overview:

- To provide a range of drama and music based activities for young people that will divert them away from antisocial behaviour.
- To provide employment support services to reduce the number of people currently on benefit in the community.
- To deliver leadership project that will support parents to become community leaders.

19. Project: Junior Golf Development

Organisation: Temple Newsam Golf Club, Leeds City Council

Wards affected: Killingbeck & Seacroft

Amount applied for: £ 3,200 (YAF)

Projected year of spend: 2017/18

Project overview:

- To encourage juniors to actively partake in golf.
- This will be achieved via running a pitch and putt course throughout the months of May until September.
- Further dedicated group teaching sessions with registered PGA Professional Golfers on selected dates offering taster sessions into golf, covering warm up before playing, the basics of golf, rules, playing golf, dedicated short game practice along with putting.

20. Project: ARK Summer Youth Activities

Organisation: CATCH / Ark

Wards affected: Gipton & Harehills

Amount applied for: £7,100 (YAF)

Projected year of spend: 2017/18

Project overview:

- To deliver a range of activities for children and young people aged 8 – 17 years old during the 5 week Summer Holidays. CATCH will be working in

partnership with Leeds City Council Sports and Active Lifestyles and Shantona Women's Centre.

- The Youth Activities will be the following categories: Youth Club Sessions daily (Mon – Sat), Daily Multi-Sports Sessions (Mon-Fri), Girls Only Activities (2hrs per week for 5 weeks), Summer Holiday Legacy Programme - to ensure that those who participate during the summer holidays can continue to take part in activities beyond this period.

21. Project: Girls Fun & Friendship Project 2017

Organisation: Getaway Girls

Wards affected: Gipton & Harehills

Amount applied for: £5,245 (YAF)

Projected year of spend: 2017/18

Project overview:

- To enable 80 girls/young women aged 11-17 within Harehills/ Gipton to build confidence, develop new skills, build friendships and have fun.
- Plan and run Taster sessions/ Information sessions
- Train and support 4 young women aged 17-25 from the area to be Peer
- Educators within the project, plan, deliver and evaluate 3 sessions per week throughout the Summer holidays, October half term and February half term 3 weekly groups per week after school from September to the end of March 2018
- To produce a photography/art exhibition to be displayed at Young Women's Event on International Women's Day 2018

22. Project: Herd Farm Residential & Activity Centre

Organisation: Youth Offer Projects – Children's Services

Wards affected: All wards

Amount applied for: £8,970 (YAF)

Projected year of spend: 2017/18

Project overview:

- Herd Farm will provide an after school hours Spring & Summer activities.
- Two hour sessions will be delivered by Herd Farm (Activity Centre) with two - thirds of sessions being delivered locally in community settings or school grounds as part of an after school activity.
- In summary the project team will transport in 20 x 2 hour activity experiences into the Inner East locality plus a further 10 Herd Farm based activity sessions 'free' to young people aged 8-17 years for up to 8 young people per session. Thirty sessions will be shared equally between the wards.
- All sessions will have a particular emphasis on children/young people from priority estates accessing up to 240 activity opportunities.

23. Project: IE - Out of School Fun Activities

Organisation: LCC Youth Service

Wards affected: All Wards

Amount applied for: £9,738.00 (YAF)

Projected year of spend: 2017/18

Project overview:

- To provide a range of fun activity trips for young people to various locations, including Doncaster Dome, Flamingo land, Tropical world, Blackpool pleasure beach, Barnsley metro dome

- Mini bus hire x 21 trips & driver cost

24. **Project:** Arts Awards Explore Dance Camp

Organisation: Leeds Rhinos Foundation

Wards affected: All wards

Amount applied for: £5,835 (YAF)

Projected year of spend: 2017/18

Project overview:

- To provide a dance/music based summer camp scheme with an Arts award outcome accreditation via the Art Council UK for each attendee.
- There will be 3 camps running for four days (twelve days in total across three venues BRH – Shakespeare Primary - G&HH Shine - Parklands Academy, St. Nicholas – K&S – Our Lady’s Catholic Primary.
- 25 participants aged 7-14 will be targeted on each of the 3 days camps.
- Participants will be introduced to several dance styles and music, research local artists and organisations and creating/performing a final dance performance for parents.

25. **Project:** Shantona Summer programme

Organisation: Shantona Women’s Centre

Wards affected: Harehills and Roundhay

Amount applied for: £5,227 (YAF)

Projected year of spend: 2017/18

Project overview:

- Two weeks of activities for children and young girls from Harehills areas of Leeds, mainly from BME communities, especially South Asian girls, who currently accessing Shantona’s services including DV, CSE, witnessing violence also extremely isolated due to many barriers faced by them.
- Activities for two groups of children and young girls 8 -11 and 12-17 year old.
- Team building, creative writing, storytelling, Art and Craft, healthy cooking and healthy eating for six weeks, Laser Zone, Jump Arena Trampoline Park
- Indoor Go-Karting including balaclava charge, wall climbing.

26. **Project:** Football coaching and skills summer camp Burmantofts and Richmond Hill

Organisation: Street Work Soccer Academy

Wards affected: Burmantofts and Richmond Hill

Amount applied for: £1,920 (YAF)

Projected year of spend: 2017/18

Project overview:

- The aim is that through the football programme young people will develop group work, respect, responsibility friendship and commitment.
- The camp will run Ebor Gardens Green Space Lincoln Green for 2 weeks Mondays to Thursdays

27. **Project:** Cook and Skate

Organisation: The Works Skatepark Charity

Wards affected: All wards

Amount applied for: £6,100 (YAF)

Projected year of spend: 2017/18

Project overview:

- Summer Holiday Project for 8 to 17 year olds to take part in fun skateboard and cycling activities and also work in the café with the kitchen staff to learn how to cook and prepare healthy meals followed by eating the meals. Transport will be provided picking up the participants from a chosen location and dropping them off.
- 90 young people will be involved. 15 people per week for 6 weeks, Mon, Tues, Weds, Thurs and Fri

28. **Project:** Girls First

Organisation: West Yorkshire Playhouse

Wards affected: Burmantofts and Richmond Hill

Amount applied for: £ 2,324 (YAF)

Projected year of spend: 2017/18

Project overview:

- To deliver a fun summer project with 10-20 girls aged 11-17yrs who are living in or are at school in the LS9 area. 4 activity days at First Floor youth arts centre during August, will encourage girls to explore their own interests, ideas, views and things that important to them, using a free mix of drama and visual art activities.
- During June/July, up to 6 taster workshop/consultation sessions in 4 local ward settings, to promote and recruit to the project, and to consult young people on the sorts of activities or themes they might like to explore in order to inform project planning.

29. **Project:** Richmond Hill Fun Days

Organisation: Zest Health for Life

Wards affected: Burmantofts and Richmond Hill

Amount applied for: £ 2,758.50 (YAF)

Projected year of spend: 2017/18

Project overview:

- Four summer holiday activity fun days held at East Leeds Cricket Club, Pontefract Lane on Thursdays.
- Sporting activities outside which will include badminton, football, family races, table tennis, rounders/outdoor family lawn games, children's entertainer and arts/crafts.
- The children will receive a free healthy snack and parents will receive health information. Parents will be encouraged to join in the activities with children promoting family bonding.

New Wellbeing applications for 2017/18

30. The following Wellbeing applications have been received for 2017/18. These applications are yet to be consulted on by ward members as they were received prior to the Inner East Wellbeing budget being communicated to the Communities Team. The recommendation is for these projects to be considered by ward members and, where appropriate, approved by delegated authority.

31. **Project:** Leodis Grid

Organisation: Get Technology Together

Wards affected: Burmantofts & Richmond Hill

Amount applied for: £ 1,243

Projected year of spend: 2017/18

Project overview:

- Project aims to revitalise the digital access point at Lincoln Green Community Centre
- Provides digital training, job seeker support general advice and signposting to participants
- Funding would lead to the extension of project for a further 26 weeks

32. **Project:** Community Participation and Learning Programme (Inner East)
2017/18

Organisation: Irish Arts Foundation (IAF)

Wards affected: Burmantofts & Richmond Hill, Gipton & Harehills

Amount applied for: £ 2,800

Projected year of spend: 2017/18

Project overview:

- To deliver 22 community based performance and participatory Irish arts and culture workshops and events
- To introduce and actively encourage the positive understanding, playing, listening, and celebration of traditional Irish music, arts and Irish cultural heritage amongst the local community
- To inculcate a sense of awareness, ownership, pride and personal empowerment among 1st, 2nd, 3rd and 'dual heritage' Irish people in their own artistic and cultural heritage

33. **Project:** MCS Youth Provision – Bilal Centre

Organisation: Youth Services, Leeds City Council

Wards affected: Gipton & Harehills

Amount applied for: £ 5,000

Projected year of spend: 2017/18

Project overview:

- To deliver activities & issued based youth provision, two evenings a week at the Bilal Centre in Harehills for young people aged 11-17
- Activities include football tournaments, multi-sports activities, open access youth provision which includes workshops on substance misuse, community cohesion, health & well-being, youth crime & ASB among other youth related matters.

34. **Project:** PHAB Youth Group – Grant for qualified Youth Workers

Organisation: Leeds PHAB Club

Wards affected: All

Amount applied for: £ 830

Projected year of spend: 2017/18

Project overview:

- To employ staff to support for children/young people attending PHAB from each specific Area

35. **Project:** Red Road Allotments Young People's Project

Organisation: Red Road Allotments Group

Wards affected: Burmantofts & Richmond Hill

Amount applied for: £ 18,000

Projected year of spend: 2017/18

Project overview:

- To work with local primary schools to deliver learning around edible produce and improve the knowledge of pupils and their parents around healthy cooking and dieting
- Funding will be used to create a local education space on the allotment site

36. **Project:** Seacroft Gala

Organisation: Seacroft Gala Committee

Wards affected: Killingbeck & Seacroft

Amount applied for: £ 1,680

Projected year of spend: 2017/18

Project overview:

- The Seacroft galas offer the local community the chance to come together and enjoy a day of fun activities which are mostly free or very affordable.
- In addition the galas support individuals via signposting to suitable services/agencies
- This year's gala theme will be 'Birthday' in celebration of the Seacroft Gala Committee's 10th anniversary year.

37. **Project:** New Database and Computers

Organisation: Crossgates and District Good Neighbours Scheme

Wards affected: Killingbeck & Seacroft

Amount applied for: £ 2,000

Projected year of spend: 2017/18

Project overview:

- To upgrade and develop the service user database
- To upgrade four PC's
- The improvements will result in improved data collection, better allocation of services and allow online referrals from health professionals

Wellbeing Budget for 2017/18

38. As a continuation of reduced central funding and pressure on central council budgets, Community Committee budgets across all ten areas have been reduced again for 2017/18. As agreed by full council on 22nd February 2017, the Community Committee Wellbeing budget across the board has been reduced by 10 percent for 2017/18. This equates to a reduction of £19,840 for Inner East, and a new Wellbeing allocation of £173,110 for the financial year ahead.

39. Following work by the Communities Team (ENE) to approximate a final budget statement for the year, there will be an estimated £40,000 remaining in the current year's Wellbeing budget to be carried forward to 2017/18. (This figure excludes funding for projects where funding has been previously committed).

40. Combining the carry forward figure and the new allocation, the total Wellbeing budget for the Inner East Community Committee for 2017/18 will be an estimated £213,110.

41. As a continuation of an arrangement made by the council's Executive Board in March 2013, part of the Wellbeing budget is to be ring fenced for a Youth Activities Fund (YAF). This pot of money is specifically set aside for projects that provide universal activities for young people (8-17 year old) after school or during the school holidays. At the time of writing this report, the 2017/18 figure for the amount of Youth Activity Funding allocated to the Inner East community committee has not yet finalised. It is envisaged that this will be reported as a late item to the community committee. It is proposed that the Youth Activities Fund budget is sub-delegated to the Children & Young People's subgroup to allocate. There is an estimated £12,449 of unallocated Youth Activity Funding remaining from 2016/17 which will be carried forward to 2017/18.

Topslicing and ward pot arrangements

42. Before the Wellbeing budget is allocated into ward pots, as per previous agreement by the community committee, there are several area-wide funding arrangements to be considered from the 2017/18 Wellbeing budget (paragraphs 9-13).

43. The Community Committee has on-going revenue costs for CCTV cameras of £16,000. Members are asked to support these costs for a further year. Community Committee members have also provisionally confirmed their support for continued staffing resource for neighbourhood improvement activity (£80,366). Details of this will be progressed via Delegated Decision. It is also recommended that a community engagement budget of £3,000 is set aside to the Communities Team ENE for the purpose of facilitating local events, hiring meeting space and promoting the work programme of the Communities Team.

44. Subject to the topslicing arrangements noted above, as agreed in previous years it is recommended that the remaining new Wellbeing budget of £73,744 should be split three ways between the three Inner East wards. This would result in an allocation of £24,581 for each ward for 2017/18, plus any carry forward amounts from each ward pot.

45. From these ward budgets Councillors are recommended to set aside an amount for funding pots for Small Grants and Tasking and Skips. It is recommended that these pots are allocated as follows:

a. Burmantofts & Richmond Hill

b. Tasking and skips: £3,000

c. Small Grants: £5,000

d. Gipton & Harehills

e. Tasking and skips: £3,000*

f. Small Grants: £5,000

g. *split equally between the Harehills and Gipton Tasking partnerships

h. Killingbeck & Seacroft

i. Tasking: £3,000

j. Small Grants: £2,000

46. A simplified breakdown of the 2017/18 Wellbeing budget is attached as an appendix (Appendix 1).
47. Appendix 2 shows accounts for the full spend of the 2016/17 budget to date. A review of how the 2016/17 budget was spent according to the Community Committee priorities can be viewed in Appendix 3.
48. In previous years, the community committee has agreed a series of priorities to guide Wellbeing spend for the financial year. At the time of writing this report, Community Committee Champions have a meeting scheduled on 17th March where they will review these priorities. The priorities for the previous two years are listed below. Any changes to these will be reported to the March Community Committee on the evening.
- Projects that seek to promote diversity, encourage community cohesion and address language barriers
 - Projects that seek to tackle issues associated with child poverty
 - Projects that seek to get residents into employment, training, volunteering opportunities or learn new skills
 - Projects that seek to address both physical and mental health issues that affect residents in Inner East Leeds
 - Projects that seek to improve the environment for local residents
 - Projects that seek to reduce levels of domestic violence in Inner East Leeds

Corporate considerations

49. Wellbeing funding is used to support the annual priorities agreed by Elected Members at the March meeting of the Inner East Community Committee. The annual priorities support the Council's Vision for Leeds 2011 to 2030 and Best Council Plan 2013-17.
50. Youth Activity Funding supports the Children and Young People's plan outcome – 'Children and Young People Have Fun Growing Up'.
51. Sometimes decisions need to be made between formal meetings of the Community Committee and therefore the Area Leaders have delegated authority from the Assistant Chief Executive (Citizens and Communities) to approve spend outside of the Community Committee cycle. All delegated decisions are taken within an appropriate governance framework and must satisfy the following conditions:
- a. consultation must be undertaken with all committee/relevant ward members prior to a delegated decision being taken;

- b. a delegated decision must have support from a majority of the Community Committee Elected Members represented on the committee (or in the case of funds delegated by a Community Committee to individual wards, a majority of the ward councillors), and;
- c. details of any decisions taken under such delegated authority will be reported to the next available Community Committee meeting for Members' information.

52. The Community Committee, supported by the Communities Team East North East, has delegated responsibility for taking of decisions and monitoring of activity relating to utilisation of capital and revenue Wellbeing budgets (including the Youth Activity Fund) within the framework of the Council's Constitution (Part 3, Section 3D) and in accordance with the Local Government Act 2000.

53. In line with the Council's Executive and Decision Making Procedure Rules, agreed at Full Council May 2012, all decisions taken by Community Committees are not eligible for Call In.

54. There is no exempt or confidential information in this report.

Conclusion

The Wellbeing fund and Youth Activity Fund provides financial support for projects in the Inner East area which support the priorities set annually by the Inner East Community Committee. This report sets out the current Wellbeing position at the end of 2016/17, including new applications and recent decisions made by delegated authority, as well as establishing the new Wellbeing budget for 2017/18.

Recommendations

Members are asked to:

1. Note the Wellbeing spend to date and current balances for the 2016/17 financial year (Appendix 2).
2. Note the decisions made by delegated authority since the date of the last Community Committee.
3. Note the new Wellbeing and Youth Activities Fund applications that have been received and the intention to progress these via ward level consultation and approval via delegated authority if applicable.
4. Approve the proposed Wellbeing budget for 2017/18 and topslicing and ward pot arrangements (Appendix 1).

Background information

Revenue

- Each of the ten Community Committees receives an annual allocation of revenue funding. The amount of funding for each Community Committee is determined by

a formula based on 50% population and 50% deprivation in each area, which has been previously agreed by the Council's Executive Board.

- It has been agreed that the revenue wellbeing budget for this Community Committee for 2016/17 is £192,510. Carryover of both uncommitted and committed revenue funds from 2015/16 has also continued as well as any underspends. The total budget for 2016/17 is £278,601. It must be noted by the Community Committee that this figure includes schemes approved and ongoing from 2015/16 which are carried forward to be paid.
- As agreed at the March 2016 meeting of the Inner East Community Committee, once the agreed topsliced projects are removed the remaining budget will be split three ways between the wards. The amount available for each ward to spend in 2016/17 as well as the amounts remaining per ward is detailed in **Appendix A**.
- Wellbeing fund applications are considered at the relevant Ward Member meetings, wherever possible, for Elected Members recommendations prior to the Community Committee meeting.

Small Grants

- Community organisations can apply for a small grant to support small scale projects in the community. A maximum of one grant of up to £500 can be awarded to any one group in any financial year, to enable as many groups as possible to benefit. These are approved by Councillors outside of the Community Committee meeting and are funded from a small grant pot set aside by Elected Members from their Ward allocation.

Community Engagement

- The Inner East Community Committee approved an amount of £3,000 at its March 2016 meeting to spend on community engagement activities. This allocation is split equally between the three Wards.
- The funds are to be spent on room hire, refreshment and stationary costs associated with community meetings.

Crime and Grime Tasking

- Each of the priority neighbourhoods in the Inner East area has a multi-agency tasking team which focuses on tackling crime, anti-social behaviour and environmental problems. Ward members have set aside a portion of their Ward allocation to support the work of these teams; this pot is managed by the Area Support Team.

Project Monitoring Update

- Projects which are awarded wellbeing funding are required to submit project monitoring returns giving details of what the project has achieved. These are circulated to ward members as and when they are received.

Capital Receipts Programme

- The establishment of a Capital Receipts Incentive Scheme (CRIS) was approved by Executive Board in October 2011. The key feature of the scheme is that 20% of each receipt generated will be retained locally for re-investment, subject to maximum per receipt of £100k, with 15% retained by the respective Ward – via the existing Ward Based Initiative Scheme - and 5% pooled across the Council and distributed to Wards on the basis of need.
- Future allocations will take place on a quarterly basis following regular update reports to Executive Board. As agreed previously by the Inner East Community Committee, all new allocations are to be divided equally between the three Wards.

Youth Activity Fund

- For 2016/17, the Community Committee has been allocated £61,300 of Youth Activity Funding (YAF). This pot of money is specifically ring-fenced for universal youth activity related projects for 8-17 year olds.

As agreed previously by the Community Committee, all new allocations are to be divided equally between the three Wards. Details of the current balance of Youth Activity Fund (YAF) are shown in

Appendix 1

Wellbeing Budget breakdown for 2017/18

1. **Uncommitted Wellbeing balance carried forward from 2016/17**

£40,000*

*this is an estimated figure and is subject to change

2. **New Inner East Wellbeing budget allocated for 2017/18**

£173,110*

*£ 57,703 per ward

3. **Total Inner East Wellbeing budget* for 2017/18**

£213,110

*including ward pot carry forward figures

4. **Youth Activities Fund (YAF) budget for 2017/18**

Carry forward from 2016/17	£ 12,449
New YAF allocation	£ not yet known
Total	£ not yet known

5. **Topslicing arrangements from 2017/18 Wellbeing Budget**

Inner East Staffing	£ 80,366
Inner East CCTV??	£16,000
Community Engagement Budget	£3,000
Total	£99,366

6. **New Wellbeing ward pots* for 2017/18**

Burmantofts & Richmond Hill	£ 24,581
Gipton & Harehills	£ 24,581
Killingbeck & Seacroft	£ 24,581

* minus topslicing and ward pot carry forward

7. **Recommended ward pot breakdown**

Burmantofts & Richmond Hill

Large Grants:	£ 16,581
Tasking and skips:	£ 3,000
Small Grants:	£ 5,000

Gipton & Harehills

Large Grants:	£ 16,581
Tasking and skips:	£ 3,000
Small Grants:	£ 5,000

Killingbeck & Seacroft

Large Grants:	£ 19,581
Tasking:	£ 3,000
Small Grants:	£ 2,000

This page is intentionally left blank

Funding / Spend Items	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Total
Wellbeing Balance b/f 2015/16	£ 32,221.98	£ 40,074.82	£ 47,214.45	£ 119,511.25
Wellbeing New Allocation for 2016/17	£ 64,170.00	£ 64,170.00	£ 64,170.00	£ 192,510.00
Total Wellbeing Spend	£ 96,391.98	£ 104,244.82	£ 111,384.45	£ 312,021.25
2015-16 approved b/f for paying in 2016/17	£ 2,162.75	£ 11,577.25	£ 13,628.90	£ 27,368.90
amount budget available for schemes 2016/17	£ 94,229.23	£ 92,667.57	£ 97,755.55	£ 284,652.35

2015/16 Projects (b/f)	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Total	Priority key
NEETS Project	£ -	£ -	£ 1,667.50	£ 1,667.50	2
Super Saturday	£ -	£ 954.25	£ -	£ 954.25	1
Opportunity Shop: Gipton, Harehills & Seacroft	£ -	£ 8,000.00	£ 8,000.00	£ 16,000.00	1
Al-Khidmat Centre	£ -	£ 2,500.00	£ -	£ 2,500.00	1
Money Buddies	£ 123.00	£ 123.00	£ -	£ 246.00	1
Tea Time Club & Job Club	£ 1,039.75	£ -	£ -	£ 1,039.75	1
Digital Passport	£ -	£ -	£ 3,961.40	£ 3,961.40	1
I-smile Café	£ 1,000.00	£ -	£ -	£ 1,000.00	5

Total of schemes approved in 2015-16	£ 2,162.75	£ 11,577.25	£ 13,628.90	£ 27,368.90
---	-------------------	--------------------	--------------------	--------------------

2016/17 Projects Approved	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Total	Priority key
Neighbourhood Area Officers	£ 27,000.00	£ 27,000.00	£ 27,000.00	£ 81,000.00	1
Small Grants	£ 7,906.00	£ 5,000.00	£ 4,000.00	£ 16,906.00	1
Income from SG cancelled (National Citizen Service)	-£ 153.97	-£ 153.98	-£ 153.97	-£ 461.92	1
Tasking	£ 1,625.24	£ 4,000.00	£ 6,000.00	£ 11,625.24	1
Community Engagement	£ 1,000.00	£ 1,000.00	£ 1,000.00	£ 3,000.00	1
Inner East CCTV	£ 4,722.33	£ 4,722.33	£ 4,722.34	£ 14,167.00	1
Festive Lights	£ -	£ 2,800.00	£ 600.00	£ 3,400.00	1
Stoney Rock Lane Knee Rail	£ 3,500.00	£ -	£ -	£ 3,500.00	1
Community Voices	£ 1,000.00	£ 4,000.00	£ -	£ 5,000.00	1
Up Our Street	£ 3,754.00	£ -	£ -	£ 3,754.00	1
Harehills Festival	£ -	£ 982.00	£ -	£ 982.00	1
Seacroft Galas	£ -	£ -	£ 1,580.00	£ 1,580.00	1
Inner East Community Dance & Health Programme	£ 1,266.66	£ 1,266.67	£ 1,266.67	£ 3,800.00	2
Gipton Gala	£ -	£ 500.00	£ -	£ 500.00	1
Harehills MCS Youth Provision	£ -	£ 5,000.00	£ -	£ 5,000.00	1
Community Participation & Learning Programme	£ 800.00	£ 800.00	£ 800.00	£ 2,400.00	1
Community Heroes	£ 481.80	£ 481.80	£ 481.81	£ 1,445.41	1
Space for me to Grow	£ 1,000.00	£ -	£ -	£ 1,000.00	1
Burmantofts Gala	£ 1,496.00	£ -	£ -	£ 1,496.00	1
Lark in the Park	£ 2,000.00	£ -	£ -	£ 2,000.00	1
Confident Girls	£ -	£ 2,977.33	£ -	£ 2,977.33	1
Youth Inclusion Project	£ 874.23	£ 874.23	£ -	£ 1,748.46	1
Family Fun Day Harehills	£ -	£ 1,017.25	£ -	£ 1,017.25	1
Family Fun Day (Denis Healy and Crossgates Community Centre)	£ -	£ -	£ 3,407.17	£ 3,407.17	1
Friday Youth HUB	£ -	£ -	£ 8,750.00	£ 8,750.00	1
Zest Youth and Health Projects	£ 5,000.00	£ -	£ -	£ 5,000.00	2
St Agnes' Hall Kitchen Refurbishment/Improvement	£ 992.50	£ 992.50	£ -	£ 1,985.00	1
South Seacroft Friends & Neighbours / Transport	£ -	£ -	£ 3,840.00	£ 3,840.00	5
Kitchen Renovation at Crossgates Working Mens Club	£ -	£ -	£ 1,500.00	£ 1,500.00	1
Opportunity Shops: Gipton, Harehills and Seacroft	£ -	£ 8,000.00	£ 8,000.00	£ 16,000.00	1
Cluster Booklet for 2016 Summer Holiday Programme	£ 500.00	£ 500.00	£ -	£ 1,000.00	2
Gipton and HH Soccer project	£ -	£ 11,360.00	£ -	£ 11,360.00	1
Harehills Bonfire Night Activities 2016	£ -	£ 2,553.24	£ -	£ 2,553.24	1
Youth Integration Continuation	£ 5,000.00	£ -	£ -	£ 5,000.00	1
Planting of Lincoln Green Flowerbeds	£ 600.00	£ -	£ -	£ 600.00	1
6th RadhaRaman Folk Festival: Celebration of Half-era of the festival in Chapelton	£ 800.00	£ 800.00	£ -	£ 1,600.00	1
Community Multi Use Games Pitch	£ 5,000.00	£ -	£ -	£ 5,000.00	1
Leodis GRiD	£ 1,247.00	£ -	£ -	£ 1,247.00	1
Up Our Street	£ 2,000.00	£ -	£ -	£ 2,000.00	2
Phase 2 Feasibility Study	£ -	£ -	£ 3,000.00	£ 3,000.00	1
16 Days of Action	£ 298.05	£ 298.06	£ 298.06	£ 894.17	1
NEETs Project (A64 York Road Corridor)	£ 2,500.00	£ -	£ -	£ 2,500.00	2
Richmond Hill – Fitter, happier, healthier	£ 2,000.00	£ -	£ -	£ 2,000.00	1
Cross Gates Winter Wonderland 2016	£ -	£ -	£ 769.79	£ 769.79	1
Working Wardrobe- Employability Scheme	£ 2,000.00	£ -	£ -	£ 2,000.00	4
Cookers for Ebor Gardens and Richard Hill Community Centre	£ 1,984.00	£ -	£ -	£ 1,984.00	1
2 Way Street - Brighter, Cleaner, Greener Burmantofts	£ 2,500.00	£ -	£ -	£ 2,500.00	1

Total of schemes approved in 2016-17	£ 90,693.84	£ 86,771.43	£ 76,861.87	£ 254,327.14
---	--------------------	--------------------	--------------------	---------------------

Total Spend for 2016-17 (incl b/f schemes from 2015-16)	£ 92,856.59	£ 98,348.68	£ 90,490.77	£ 281,696.04
Total Budget Available for projects 2016-17	£ 96,391.98	£ 104,244.82	£ 111,384.45	£ 312,021.25
Remaining Budget Unallocated	£ 3,535.39	£ 5,896.14	£ 20,893.68	£ 30,325.21

Youth Activity Fund				£ 62,701.40	2
---------------------	--	--	--	-------------	---

Key		
Supporting Communities and Tackling Poverty	£ 258,888.54	1
Being a Child Friendly City	£ 78,668.90	2
Dealing Effectively with the City's Waste	£ -	3
Promoting Sustainable and Inclusive Economic Growth	£ 2,000.00	4
Delivery of the Better Lives Programme	£ 4,840.00	5
Becoming a more Efficient and Enterprising Council	£ -	6

Funding / Spend Items	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Area Wide	Total
Balance Brought Forward from 2015-16	£ 13,554.25	£ 17.25	£ 280.43		£ 13,851.93
New Allocation for 2016-17	£ 6,323.47	£ 6,323.47	£ 6,323.47	£ 42,329.59	£ 61,300.00
Total available (inc b/f bal) for schemes in 2016-17	£ 19,877.72	£ 6,340.72	£ 6,603.90	£ 42,329.59	£ 75,151.93
Schemes approved 2015-16 to be delivered in 2016-17	£ 11,315.90	£ -	£ -		£ 11,315.90
Total Available for New Schemes 2016-17	£ 8,561.82	£ 6,340.72	£ 6,603.90	£ 42,329.59	£ 63,836.03

2015/16 Projects (b/f)	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Area Wide	Total
Football coaching and skills summer camp - BRH	£ 9,800.00	£ -	£ -		£ 9,800.00
Physical Activity Project	£ 1,515.90	£ -	£ -		£ 1,515.90
Total of Schemes Approved brought forward 2015-16	£ 11,315.90	£ -	£ -		£ 11,315.90

PROJECTS 2016/17	Burmantofts & Richmond Hill	Gipton & Harehills	Killingbeck & Seacroft	Area Wide	Total
Ramadan Youth Sessions	£ -	£ -	£ -	£ 4,710.00	£ 4,710.00
Children and Young People's Day	£ -	£ -	£ -	£ 2,000.00	£ 2,000.00
Inner East: Out of School Hours Summer Activity	£ -	£ -	£ -	£ 9,280.00	£ 9,280.00
Next Generation	£ -	£ -	£ -	£ 2,768.00	£ 2,768.00
Pop Up Sports Club BRH/K&S	£ -	£ -	£ -	£ 2,233.60	£ 2,233.60
Pop Up Sports Club G&H	£ -	£ -	£ -	£ 10,382.00	£ 10,382.00
Bicycle Build Workshop	£ -	£ -	£ -	£ 1,500.00	£ 1,500.00
Youth Projects: How fit is your mind/Body and Mind	£ -	£ -	£ -	£ 2,394.00	£ 2,394.00
Richmond Hill Summer Activities	£ -	£ -	£ -	£ 2,971.99	£ 2,971.99
Eastern European Girls Group	£ -	£ -	£ -	£ 2,548.83	£ 2,548.83
Football Coaching and skills summer camp BRH	£ 1,920.00	£ -	£ -	£ -	£ 1,920.00
Football Coaching and skills summer camp Gipton	£ -	£ 1,920.00	£ -	£ -	£ 1,920.00
Inner East Youth Summit	£ 90.64	£ 90.64	£ 90.65	£ 1,540.00	£ 1,811.93
Inner East DJ Workshops	£ 2,593.20	£ -	£ -	£ -	£ 2,593.20
Harehills' Travels	£ 1,251.95	£ -	£ -	£ -	£ 1,251.95
Leeds United Foundation	£ 1,100.00	£ -	£ -	£ -	£ 1,100.00
Total 2016/17 Projects	£ 6,955.79	£ 2,010.64	£ 90.65	£ 42,328.42	£ 51,385.50

Total Spend for 2016-17 (incl b/f schemes from 2015-16)	£ 18,271.69	£ 2,010.64	£ 90.65	£ 42,328.42	£ 62,701.40
Total Budget Available for projects 2016-17	£ 19,877.72	£ 6,340.72	£ 6,603.90	£ 42,329.59	£ 32,822.34
Remaining Budget Unallocated	£ 1,606.03	£ 4,330.08	£ 6,513.25	£ 1.17	£ 12,449.36



Inner East Community Committee Wellbeing Review 2016/17

Over the last 12 months, the Inner East Community Committee has so far funded 80* projects delivered by over 77 organisations through its Wellbeing and Youth Activity budgets which have contributed towards the six priorities set at the start of the year.

- ❖ 67 Projects that seek to promote diversity, encourage community cohesion and address language barriers
- ❖ 10 Projects that seek to tackle issues associated with child poverty
- ❖ 34 Projects that seek to get residents into employment, training, volunteering opportunities or learn new skills
- ❖ 21 Projects that seek to address both physical and mental health issues that affect residents in Inner East Leeds
- ❖ 10 Projects that seek to improve the environment for local residents
- ❖ 2 Projects that seek to reduce levels of domestic violence in Inner East Leeds

*Some projects meet more than one of the set priorities

This page is intentionally left blank



Report of: Jane Maxwell, East North East Area Leader

Report to: Inner East Community Committee – Burmantofts & Richmond Hill, Gipton & Harehills. Killingbeck & Seacroft wards

Report author: Neil Young, Area Officer, Tel: 0113 3367629

Date: 23rd March 2017

To Note

Community Committee Update Report

Purpose of report

This report provides an update on the work programme of the Inner East Community Committee, its recent successes and current challenges.

Main issues

1. Since the last Community Committee, work has progressed in a number of areas, including via ward member meetings and the local Neighbourhood Improvement Partnerships.
2. Over the last several months, there has been a number of high profile criminal incidents in Inner East which have contributed to concerns about violent crime in the area. To date, there continues to be a recorded rise in violent crime in Gipton & Harehills and Burmantofts & Richmond Hill, namely assaults.
3. Of most concern in recent weeks has been three murders that have occurred in the Harehills area. These incidents, although not connected, have had a significant impact on the community of Harehills.
4. In late January 2017 Raheem Wilks was the victim of a fatal shooting that occurred at Toosharps Barbers, Gathorne Terrace. To date there have been a number of arrests and two individuals charged with murder. The Police continue to work closely with local community and there have been no specific reports of any tensions or community issues.

5. On 10th February 2017 Irfan Wahid was fatally stabbed on Harehills Lane. Irfan was a 16 years old and the male charged with his murder is also a 16 year old. This incident has had a large media response and has had a wide impact in the community. From the day of the incident Police have worked with the family, the community and other partners to reduce any perceived tension in the community. A full and extensive Community Impact Assessment (CIA) has since been completed and no apparent tensions have been reported in the community. The Police have continued to work in wider community and are doing everything they can to provide reassurance and visibility.
6. On Sunday 12th February 2017 a Polish male was fatally stabbed at an address on Bexley Mount. A Polish male has been charged with his murder. This was an isolated incident and early communications have taken place with the Polish community to ensure that they are aware of the circumstances of the incident. There has been no apparent community impact and no tensions reported as a result of the incident.
7. All three incidents have been dealt with by the Homicide and Major Investigations Team (HMET), however the Partnership Working Area (PWA) teams have been extensively involved in local community engagement and reassurance work and this work continues to be the primary focus over the coming weeks.
8. Although there have been 35 less reported robberies in Inner East than the previous year, the darker nights period has seen a significant rise in burglary offences across the PWA. The Killingbeck and Seacroft area have experienced a spike and this accounts for 50% of all burglaries across Inner East. There have been some significant arrests in relation to these offences, including a 15 year old male who is believed to be responsible for a large number of these offences. This male has been charged with a number of burglary offences and is currently going through the judicial process. There has been plain clothes and proactive work across the PWA to try and tackle this issue and the PWA are managing a number of offenders through the Integrated Offender Management (IOM) process. Additionally, three males have been arrested for a number of burglary dwelling offences in the East End Park area and have all been remanded in custody awaiting trial.
9. As reported to the committee previously, there have been concerns raised about levels of anti-social behaviour taking place in Inner East, particularly in the Killingbeck and Seacroft and Gipton & Harehills wards. In South Seacroft, there is a particular issue with nuisance motorbikes. A team of males who reside in the Seacroft area are believed to be stealing bikes from across Leeds (in particular the city centre) and bringing them back to Seacroft. The Police currently have a live operation running to tackle this issue. A number of males have been charged with offences. In Harehills, there has been a successful piece of work in the Sandhurst and Dorset area where high levels of ASB were being reported. There has been a multi-agency approach to tackling this issue and as per the recent meeting the calls have dramatically reduced.

10. Since 1st January, the Killingbeck and Seacroft ward have experienced on average 2.74 ASB calls per day. The figures for Gipton & Harehills are 1.89 ASB calls per day and 1.55 calls per day for Burmantofts & Richmond Hill.
11. A meeting of the Inner East Environmental sub group took place on 2nd February. Of particular note to the committee was an issue concerning the adoption of a new opt-in recycling service in Harehills. This was introduced earlier this year and has so far been mooted as a success. Before the opt-in service was introduced, the refuse collection service would typically collect around 20 tonnes of green bin material per month in Harehills. Of that 20 tonnes, on average at least 50% would either be totally rejected or classed as heavily contaminated, meaning at least half the green bin waste collected in Harehills was not suitable for recycling. This in turn made the good recycling hard to extract from contaminated loads, and resulted in financial penalties to the Council. Following the implementation of opt-in recycling the service are now collecting less green bins in Harehills (typically now around 13 tonnes per month) however no loads have since been rejected and the amount classified as heavily contaminated is now under 10%. This means that even though the service are collecting less green bins, they are actually recycling more waste, and saving money on high contamination charges.
12. Following on from the successful Harehills Conversation Dinner that took place on 12th October, the next steps to formalise the establishment of a residents group in Harehills were progressed on 7th February when local residents, ward members, partner agencies and the Communities Team met at Ark to discuss a way forward. The meeting produced some open and honest views and opinions about how the group could work together to encourage some local improvements. A follow up meeting is planned for the end of March.



13. As an example of really positive community engagement in Burmantofts & Richmond Hill, partners from the Neighbourhood Improvement Partnership have come together to establish a fortnightly pop up community Hub based at St Hilda's Church. Housing, the Compton Centre, St Vincent's, Money Buddies and Connect for Health have worked with the Communities Team to establish customer service sessions which will be delivered twice a month. The sessions will be delivered on a rota basis by the respective partners. The service has been developed with the active involvement of local residents and the Church and responding to the high level of need in that local community. Over the first two sessions the Pop Up has supported 7 residents and the hope is that numbers will increase as the word spreads within the community.

St Hilda's Church

Pop Up Community Hub

Advice Drop-in Service

Every 2nd & 4th Monday of the month 1-3pm

Not sure where to get help or who to ask? Pop in and see us.

The drop in will have two trained advisors at each session who will be able to deal with enquiries on a wide range of issues including:

- Housing
- Jobs and Training
- Council Services
- Benefits
- Health and Wellbeing
- Money issues and debt
- Support for older people
- Find out about local services, what's on in the area









If your enquiry can't be solved there and then we will take your details and make sure someone contacts you **within 3 days**.

14. On 22nd February, a group of organisations came together to undertake a community clean-up at Wyke Beck Pond in Killingbeck. The pond and surrounding woodland forms part of the Wyke Beck Valley nature reserve. The event was organised by the Wyke Beck Valley Friends Association who brought together the East North East Locality Team, LCC Park Rangers, Groundwork Leeds, as well as community volunteers from the local Asda and McDonald's stores to help with the clean-up. As well as removing a significant amount of litter from the pond and surrounding areas, volunteers also made bird and bat boxes to be put up in the surrounding woodland to encourage wildlife habitation in the area. A further clean-up in Wyke Beck Valley is planned for 28th March and new volunteers are welcome to come along and take part.



15. Further to the successful Inner East Youth Summit that took place on 6th March, a report outlining the outcomes of the event was presented to the Children & Young People subgroup on 14th February. This report is attached as an appendix (Appendix 1). The youth summit brought together 70 young people from across the area and 20 activity providers. The findings from the event, detailed in the report, will be used to inform decisions made regarding Youth Activity Fund applications for youth provision during the summer holidays this year. Looking forward, there are plans to utilise the young people who attended the event as a consultation group to engage further on the council's youth offer in Inner East.
16. Following on from the report and workshop session on Leeds' bid to be the 2023 Capital of Culture at the community committee meeting in September, a new website has recently been launched to continue the consultation and to provide more information about the preparations for the Leeds bid. The website is called Leeds 2023: Get Involved, and can be viewed at <http://leeds2023.co.uk/get-involved/>
17. It was reported to the last Community Committee in December that the Department for Communities and Local Government had approved in principle a Community Led Local Development Strategy from the Communities Team ENE in a bid to acquire European funding to support local employment and enterprise. Another important milestone has been reached in this process. On the 31st January the East Leeds

Local Action Group, supported by the Communities Team, formally submitted their stage 2 submission to both the DCLG and DWP. Subject to gaining approval by both government departments, the £3m fund is anticipated to go “live” in November 2017.

18. To recap, the geography covered by the bid is nominally badged as ‘East Leeds’. This area comprises of Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft and Chapeltown (part of the Chapel Allerton Ward). The rationale behind wrapping a funding bid around this cluster of neighbourhoods (population circa 82,000) is that collectively this area has 41 of the 52 Lower Super Output Areas (LSOAs) that are in the most deprived 10% nationally. The CLLD fund is essentially split into two parts. One strand relates to providing pathways to employment opportunities for those deemed furthest from the job market (European Social Investment Fund); the other strand is about creating opportunities for local enterprises to flourish (European Regional Development Fund - ERDF).
19. The vision behind the East Leeds bid strategy is develop a local, visible and integrated pre-employment offer which helps participants to take the steps they need to overcome barriers and progress to employment. Underpinning this vision are three objectives, namely:
 - To commission a network community organisations based ‘opportunity’ shop sessions as a front door to key worker and integrated service support which includes home visits.
 - To build on the strengths of our local employer asset base in the East Leeds CLLD area and encourage local employers to provide experiences for socially isolated and marginalised residents which enable progress to employment.
 - To develop customised support which enables participants to progress along self-employment pathways.
20. When the outcome of the stage 2 submission is known this will be communicated to the Community Committee.
21. Adult Social Care in Leeds is focussing on developing its approach to Strengths Based Social Care (SBSC) through establishing a range of ‘innovation sites’ to test out the model.
22. SBSC is an approach that changes the nature of the conversation from eligibility for services to shared problem solving and solutions that build on strengths, both personal and those of the community. The kind of conversation will depend on the problem presented.
 - Conversation 1 seeks to provide information and advice about resources in the community and connect people to these but, importantly, a follow-up contact to check if the advice provided has solved the problem
 - Conversation 2 seeks to provide short-term but intensive support when someone is in crisis to enable them to get back on their feet

- Conversation 3 is where someone needs additional long-term support to get on with their life and would follow on once short-term solutions have been tried.

23. Members may be familiar with a piece of work being done in Armley based around these conversations, with a focus on people registered with 2 GP practices and the establishment of a 'Talking Point' at New Wortley Community Centre. In the East North East area there are two established Innovation Sites. The first of these involves the Chapeltown Neighbourhood Care Management Team which has been using the SBSC approach with people referred to it since January. The second establishes a Rapid Response Team that will be responsible for dealing with all urgent referrals in the area for the first 72 hours, dealing with the immediate crisis and ensuring the person's safety and handing over to the relevant Neighbourhood Team for further care. The adoption of these initiatives will result in a more responsive service.

24.

25. Neighbourhood Teams are now co-located with their Leeds Community Health Care colleagues in shared buildings. The Seacroft Team moved to Killingbeck Court with health colleagues January and the Chapeltown Team moved to Tribeca House, also with its health colleagues in February. Both offices provide not only fantastic facilities for staff, but also greater connectivity and communication amongst health colleagues.

26. An action tracker document has been created to help drive forward the priorities and achieve defined and measurable outputs from the community committee meetings. This document is attached at Appendix 2. It provides a review of all agreed community committee actions, including those established in the community committee workshop sessions.

Conclusion

27. The work of the Communities Team in partnership with council departments, external partners and with elected members is working towards the priorities of the Community Committee and the aspirations of the new neighbourhood improvement approach. This programme of work should be seen as a work in progress which is consolidating the Community Committee's role as a local decision-making body by strengthening the links between the local authority and the communities it serves.

Recommendations

1. Members note the contents of the report and make comment where appropriate.

This page is intentionally left blank

Report of: Community Voice and Influence

Report to: Inner East Children's and Young Peoples Sub Group

Report author: Vicki Marsden and Caroline Webb

Date: 10th January 2017

**Inner East – Community Youth Summit
Tuesday 6th December 2016**

Purpose of report

1. This report provides members with feedback, information and recommendations of the Inner East Community Youth Summit held on the 6th December 2016. The purpose of the event was for discussions with young people and elected members and consultation with young people in the Inner East wards to prioritise spend of the Inner East Youth Activity Fund 2017/18.

Background

2. The delegated youth activity fund requires the engagement and participation of children and young people in the decision making and evaluation of the fund.
3. Inner East Community Committee agreed to fund a youth summit from the Youth Activity Fund to consult local children and young people with the support of local partner organisations.
4. Communities Team East North East coordinated the inspiring event to engage local partners supporting their children and young people to attend the event. Partners were invited to provide activities in the market place space at the event for young people to see and experience the range of services available to them in the Inner East.

Inner East Youth Summit Event

5. The Youth Summit was held at Shine in the evening on the 6th December. Thirteen organisations booked to come along to the event to bring children and young people. Partners were; Zest, LCC youth service, Chapel FM, Hovingham Primary, Foundation for Peace, CATCH, GRT outreach team, Shantona, Dazl, Barca, Getaway Girls, One Formation and the Compton Centre.

6. There were 5 organisations holding activities in the marketplace; Street Doctors, Chapel FM, Getaway Girls, Shantona and The Works. There was also a mapping exercise, graffiti wall and questions for Councillors section supported by the Communities Team to gather local information about those attending.
7. Staff from Children's services supported the planning of the event, facilitated groups for the consultation and a wide representation of young people attended, including groups from the Youth Offer team.
8. The schedule of the event included inspiring young performers Cole Lawton, 2016 Breeze Has Talent winner, Fabienne, previous Breeze Has Talent winner and DAZL dancers from local DAZL groups. All the young performers added inspiration and ambition to the event for young people.
9. Bikes were kindly donated from The Works this created an excitement at the event as these were significant raffle prizes and young people were animated at the prospect of winning.
10. The event provided food (curry and pizza) and refreshments as the event was early evening and some young people attended straight from school.
11. The schedule of the event included introducing young people to the IE Children's Champion and elected members for the area giving an understanding of the role of elected members and Youth Activity Fund responsibilities.
12. The focal point for the event was the consultation exercise carried out on the tables with young people, a facilitator and elected members. The exercise included having a budget of £50,000 in monopoly money and a range of real activities with costings available across the city as examples. The young people had to spend their £50,000 and prioritise the activities. This gives an indication of the types of activities young people would like in the Inner East.

Findings

13. Young people mapped where they live (red dots) and where they hang out (blue dots). Where young people hang out shows that young people utilise the public open spaces and parks and green spaces in their area. See appendix 1.
14. Young people were asked to feedback when and where they would like activities to take place 39 young people completed the feedback forms.

38% of young people would like activities outside, 33% would like activities indoors and 28% would like them both indoors and outdoors.

28% would like activities in the evenings, 26% would like them in the school holidays, 26% would like them on a weekend and only 3% would like them on all 3. 13% would like school holidays and evenings.

72% would like the activities in their community and 21% would like activities away from where they live with only 8% wanting activities both in and away from their community.

82% of the young people were age 9-14 years and 18% of young people were age 16-19 years old. 41% boys attended the event and 59% girls. 8% were from LS7, 31% from LS8, 38% from LS9, 3% from LS11, 18% from LS14 and 3% from LS15.

The top three things that would make an activity good are that they are active/sporty (41%), fun and something I like (23%) and inclusive/ for lots of people (13%).

15. The Youth Activity Fund consultation activity highlighted the types of activity in order of preference that young people would like to take part in across the area. Appendix 2.

Recommendations

16. The discussions at the Inner East Youth Summit suggest the following youth activity fund priorities for 2017/18:

A focus on:

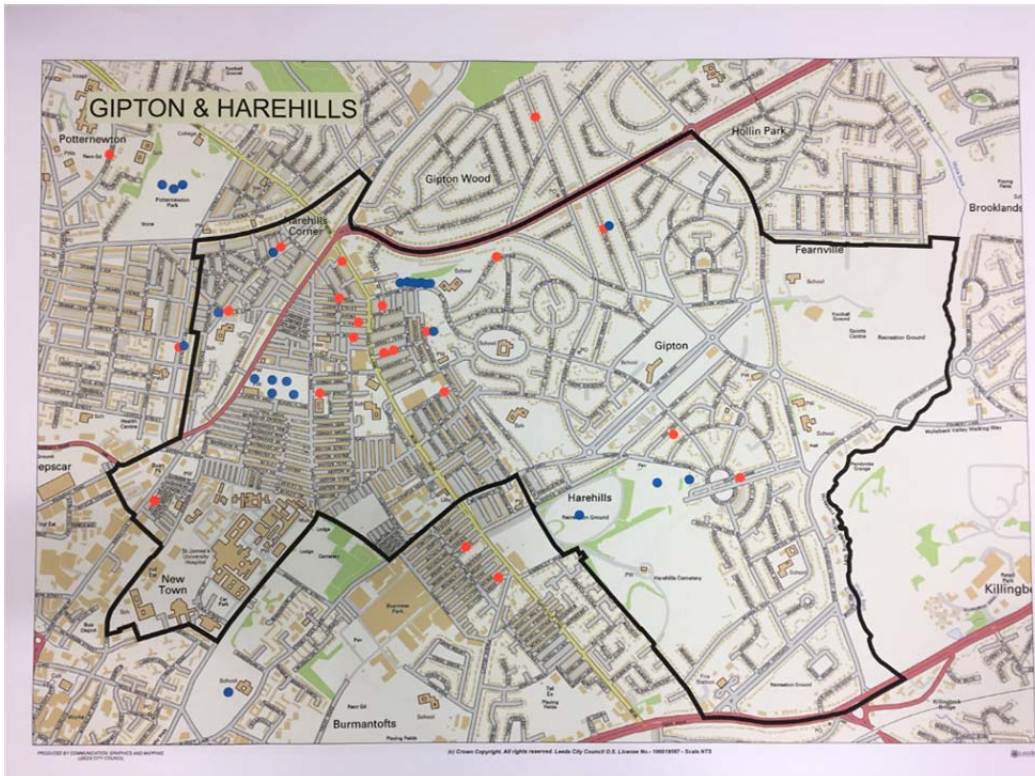
- a. Majority of activity outdoors in local parks and green spaces.
- b. Activities in the local area.
- c. Equally deliver activities in the school holidays, after school and during the weekend.
- d. Ensure the activities are active, fun, inclusive and available to large number of young people.

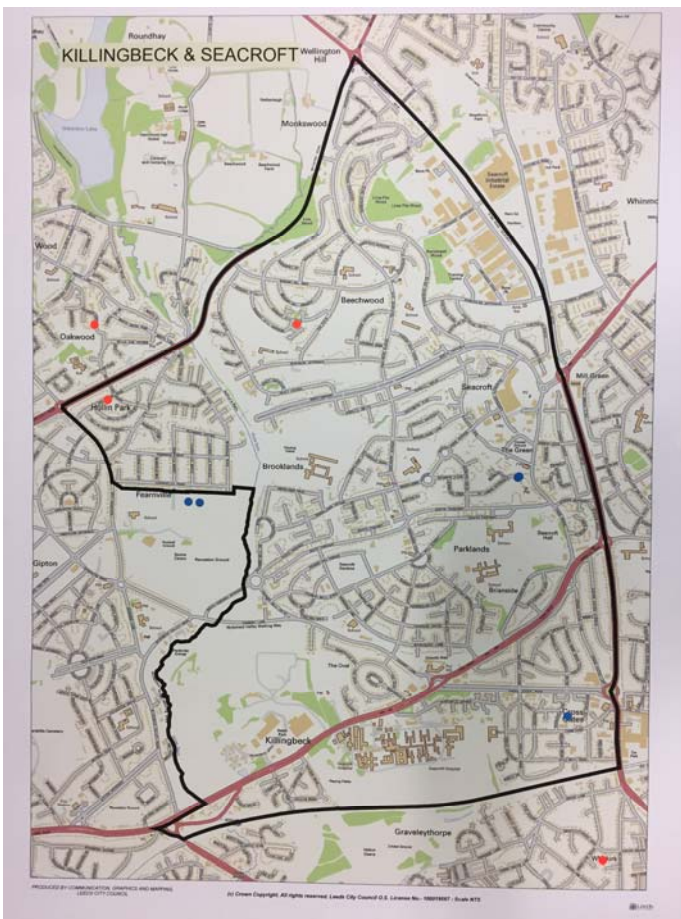
An emphasis on the top 7 activities which include:

1. Multi sports
2. Adventurous activities
3. Youth provision
4. Minecraft/ gaming activities
5. Music activities
6. Cooking
7. Provision for girls summer fun

It is recommended that 'calls for projects' for 2017/18 focus on these themes and activities.

Appendix 1: Ward maps of where children live and hang out on maps. Not all young people took part in this exercise.

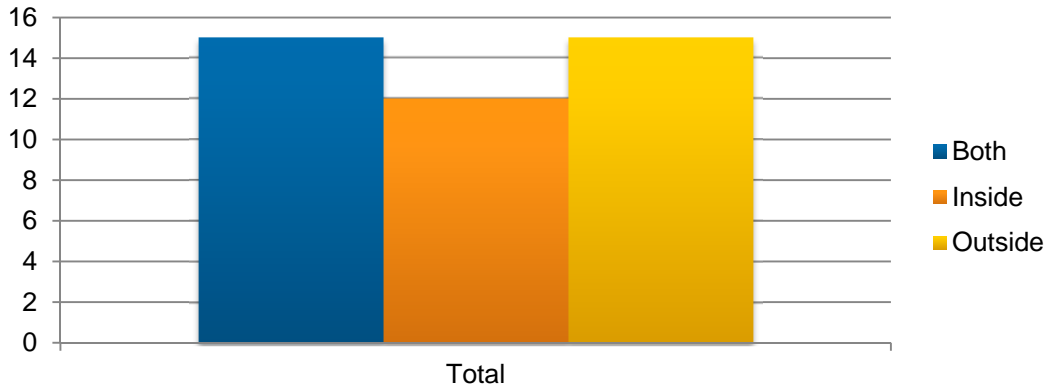




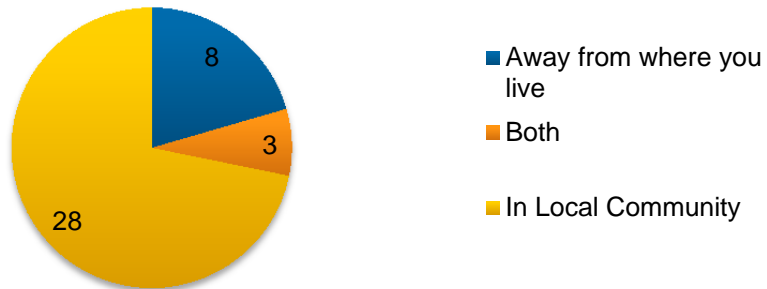
Appendix 2: Consultation exercise

Activities	1	2	3	4	5	6	7	Score	Order of preference
Multi sports (£4,500)	✓1 st	✓11 th (£2000)	✓1 st	✓1 st	✓Part fund	✓7 th	✓3 rd	17	1
Do you dare? (£6,000)	✓2 nd		✓	✓1 st		✓1 st	✓2 nd	15	2
Youth Club (£5,000)	✓	✓4 th (2500)	✓	✓1 st	Maybe	✓2 nd	✓1 st	15	2
Adventures in Minecraft (£1,000)	✓	✓19 th (500)	✓1 st		✓1 st	✓12 th		11	3
Making music (£5,500)	✓	✓1 st (5000)	✓	✓6 th	✓1 st			11	3
Let's Get Cooking (£2,000)	✓3 rd	✓2 nd (1000)	✓	✓	✓	✓5 th	✓	10	4
Girls Summer Fun (£2,000)	✓	✓12 th (3000)	✓	✓2 nd	Maybe	✓4 th	✓	9	5
Play scheme (£3,500)	✓	✓17 th (1500)		✓2 nd	Maybe	✓11 th	✓	8	6
Radio Festival (£2,500)	✓	✓8 th (500)			✓1 st		✓	7	7
Bike Building (£2,000)	✓	✓9 th (2000)	✓	✓7 th	✓	✓13 th	✓	7	7
Play in the Park (3,000)	✓	✓3 rd	✓		✓	✓15 th	✓	7	7
Dance workshop (£8,500)		✓5 th (£1000)		✓3 rd (half)		✓3 rd	✓	6	8
Fun day with inflatables (£4,000)	✓	✓10 th (5000)		✓3 rd	Maybe		✓4 th	6	8
Lego Workshop (£2,500)			✓1 st		✓half	✓8 th		6	8
Drama Workshop (£1,000)	✓	✓✓ (18 th)	✓		✓	✓9 th	✓	6	8
Movie Making (£2,500)	✓	✓16 th (3000)		✓4 th	Maybe	✓14 th		5	9
DJ School (£2,500)	✓	✓7 th (1500)		✓2 nd				5	9
Bollywood Dance Fitness (£500)		✓6 th (2500)		✓3 rd		✓10 th	✓	5	9
Cricket Camp (£2,000)	✓			✓5 th		✓16 th	✓	4	10
Skateboard (£2,000)	✓	✓13 th (1500)		✓8 th	✓			4	10
Walk on the wild side (£4,000)	✓	✓15 th (£1000)				✓6 th		3	11
Majorettes (£2,500)		✓14 th					✓	2	12
Knitting and yarn (£1,500)	✓							1	13
Rock it out (£1,000)							✓	1	13

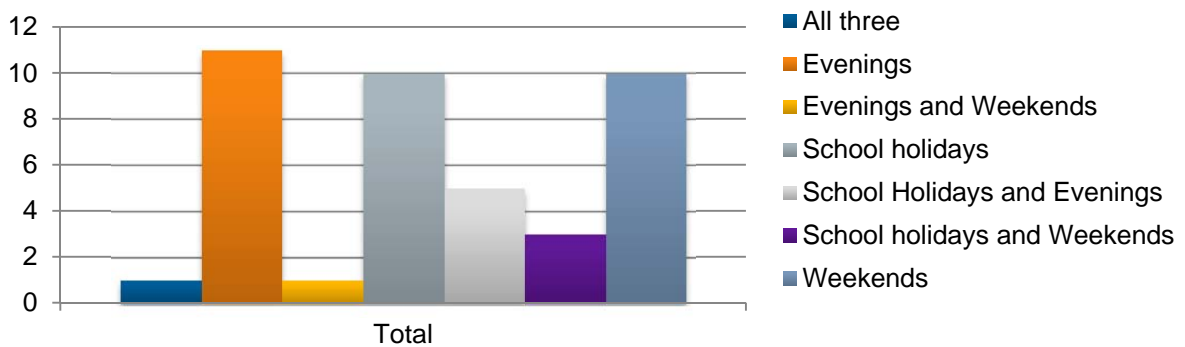
Where would you like activities to take place?

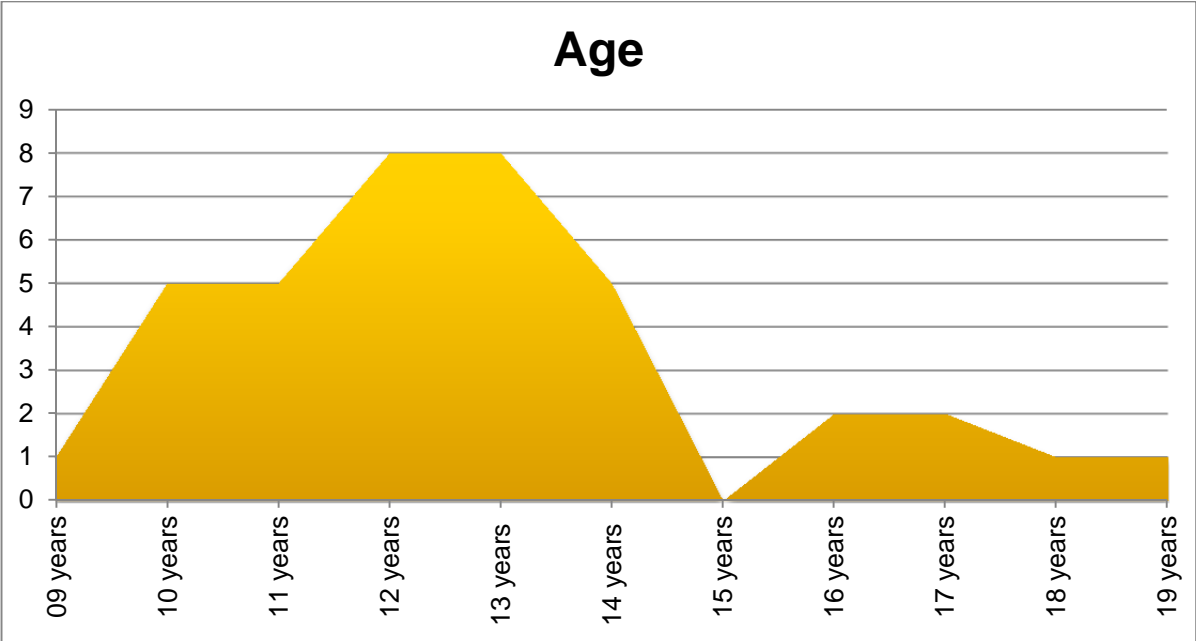
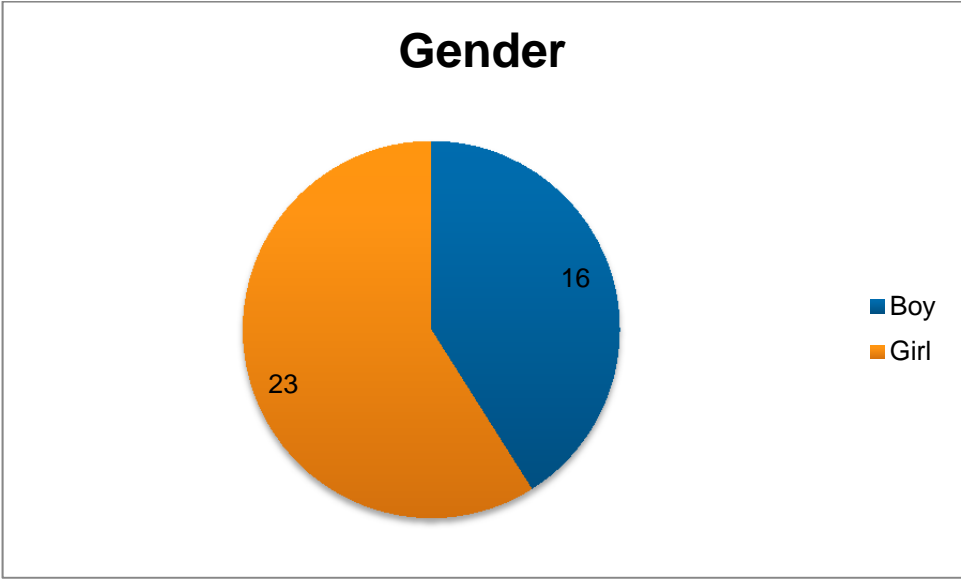
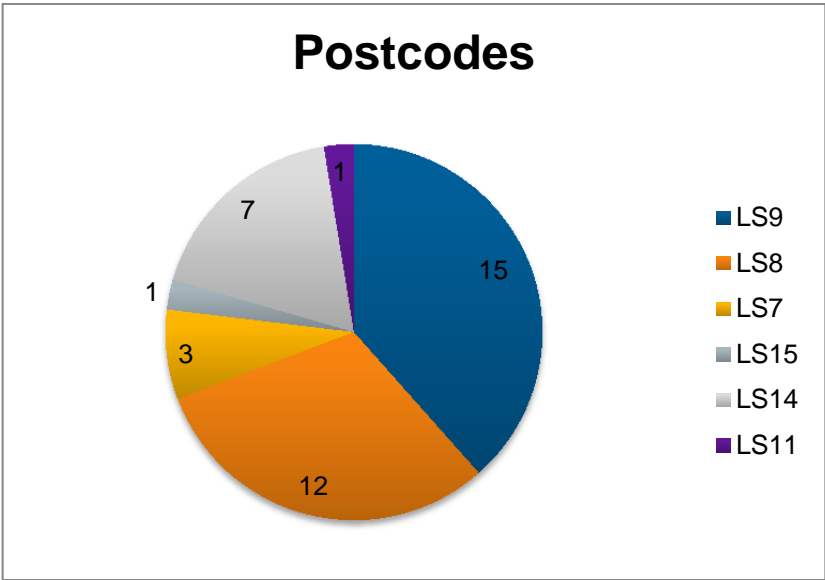


Would you like activities in your community or away from where you live?

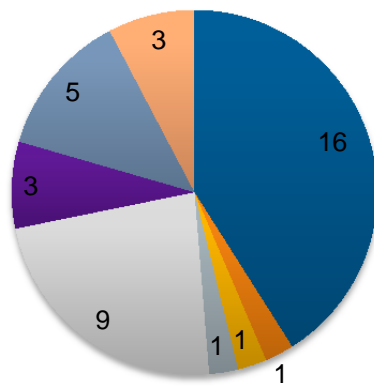


When would you like activities to take place?





What would make an activity good for you?



- Active/ Sporty
- Arts and Crafts
- Challenging activities
- Food
- Fun, Something I like
- I don't know
- Inclusive/ lots of people
- Outdoors/ Adventurous

This page is intentionally left blank

Inner East Community Committee Thematic Action Tracker										
Date	Community Committee (ward/ neighbourhood)	Best City	Theme	Goals	Key Actions	Services/ Lead Officer	Timescales	Progress Against Action	Impact/ what difference made	RAG Rating
09/10/14	Inner East		Re-engaging Young People in Inner East Leeds	To engage young people in their community and local decision making	That feedback from the workshop discussions be produced and shared with key stakeholders to help shape a work programme going forward. influence service delivery and resource allocation.	Sally Lowe and Sally Coe	01/11/2014 for Feedback	workshop notes were produced and reported back to the next meeting of the Inner East Community Committee (held in January 2015). These workshop notes were also shared on social media. Feedback was also been given to colleagues in the Breeze team – the council's youth engagement brand – as to how they could improve their offer to young people. Breeze is currently formulating a response to these suggestions in line with ongoing	One specific example is that in the new financial year the Inner East Community Committee - which has a devolved budget for youth activity - worked in partnership with the Clusters (the umbrella organisations of schools in the area) to collaboratively commission youth activity projects in 2015/16 in a bid to maximise budgets and reduce duplication. New ways of communicating with young people were also explored which included linking in better with schools and 3rd sector groups who already have access to large numbers of young people. A short questionnaire asking young people what activities they would like to happen in their area was been drafted and shared in local schools in a bid to ascertain young people's views to shape future spending. Over 350 young people aged between 8 -16 repondsed to the questionnaire.	Green

22/01/15	Inner East		Social Isolation	Influence commissioning of local services	To compile a report of workshops funding to make recommendations to North Leeds Clinical Commissioning Group on social prescribing and funding organisations at a local level	Liz Bailey/Lucy Jackson		North Leeds Clinical Commissioning Group has allocated £900k (including procurement and project costs) to commission social prescribing work. £750K has been contributed to the Third Sector health Fund for local businesses to bid into. The fund has been promoted to local organisations.		Complete
22/01/15	Inner East		Social Isolation	Regular feedback mechanisms between local third sector and public health and support for the sector.	Public Health Lead Officer & Health Community Champion to meet with local third sector to explore what is happening locally and what more might be possible locally	Liz Bailey/Lucy Jackson	Ongoing	First meeting has taken place, conversations are taking place to secure resources from public health to work with local groups to support building connections and networks.		Amber
19/03/15	Inner East		Priority Setting for 2015/16	Workshop sessions to inform business part of the meeting	Workshop sessions to inform the business part of the meeting and inform the priorities set by the committee	Jane Maxwell	Complete	.	Local residents and members able to shape and influence the community committees priorities.	Complete
18/06/15	Inner East		Environment	Local residents and partners able to influence SLA	Hold a workshop to gather local intelligence and feedback to help populate the ENE Locality Action Services "Plans on a Page" for each of the five priority neighbourhoods - Burmantofts, Richmond Hill, Gipton, Harehills and Killingbeck & Seacroft.	John Woolmer	Ongoing	Workshop has been held at the Inner East Community Committee meeting on 18th June in Shine, Harehills. ENE Environmental Action Service to feedback this intelligence to ENE Environment Sub Group and	The work will contribute to the formulation of localised Service Level Agreements which will tailor work to local priorities which have been set by local residents.	Amber

17/09/15	Inner East		Domestic Violence	To engage residents and third sector groups in a discussion about how front line domestic violence services can be made more accessible and to gauge views on what a successful awareness raising campaign should include.	To hold a workshop session to entice out ideas on the following questions: <ul style="list-style-type: none"> • What does an effective Domestic Violence publicity campaign look like ? • How could we improve domestic violence services and support locally? • What can we do locally to support '16 days of action' (2015) ? 	Bev Yearwood	To coincide with the campaign dates of the 16 Days of Action 25th November to 10th December	The workshop was the catalyst for numerous ideas which have been fed back to the relevant teams within the council. Communities Team ENE also used the session to shape a programme of action to raise awareness around domestic violence for the 16 Days of action, such as an awareness raising walk and information stalls at the Reginald and Compton centres. Further actions are planned to follow up on the outcomes of	The workshop and the work programme undertaken by the Communities Team had the impact of raising the profile of domestic violence during the 16 Days of Action campaign. The overarching aim of the piece of work was to raise awareness around the help available to victims of domestic violence and to encourage victims to report abuse and seek help. Success against this objective could potentially be measured by the number of number of people contacting frontline services for help and support.	Amber
10/12/15	Inner East	For Communities	Community Hubs	To make the Compton Centre community hub accessible to the whole community	To host an interactive workshop seeking views and opinions about how the Compton Centre can be better utilised as a community hub and what services people would like to see located there which would benefit the local community.	Josette Ward	Ongoing	Notes from the workshop groups have been written up and passed on to the management of the Compton Centre. These will be fed into a review of the access to and use of the Compton Centre which is currently taking place.	This piece of work will contribute to the community hubs improvement programme.	Green

24/03/16	Inner East	Health & Wellbeing	Physical and Mental Wellbeing	To raise awareness around physical inactivity amongst young people, the consequences of this and to encourage conversations about what can be done to improve participation in physical activity amongst young people	To host a workshop session led by colleagues from Public Health and Sports and Active Lifestyles to present a picture of physical inactivity in Inner East and to raise awareness of some of the activities and scheme currently offered by the council and partners. The workshop is also an opportunity for conversations between service leads and members of the public at the community committee. The theme of the workshop will be explored further at a future meeting of the Children & Young People sub group.	Deb Lowe / Jason Minot	September	Much of the actions from this goal were completed as part of the workshop session. However, further conversations will take place at a future meeting of the Children & Young People sub group.	To raise awareness and promote discussion around inactivity amongst young people.	Amber
08/09/16	Inner East	For Culture	Leeds Cultural Strategy	To help shape Leeds Cultural Strategy through consultation with local people and organisations	Workshop discussions around "what is culture" and "where does culture take place in your community" to feed into the overall culture strategy	Leanne Buchan and Sarah Priestley	Sep-16	Notes from the workshop table discussions have been passed to the lead officers who will incorporate them into the overall consultation which will eventually shape the strategy. The team have also made follow-up approaches to organisations in Inner East for more bespoke	The vision for the new cultural strategy is for it to have a local focus, instead of it just focussing on the city centre. The localised workshops will ensure that the local interpretation of culture is built into the strategy.	Green
15/12/16	Inner East	For Communities	Community Safety	To undertake a question and answer sessions between the members of the public and the community safety partnership to determine localised concerns and establish how communities can be made to feel safer	How can we work together to increase community confidence? How do we increase local reporting across all crimes, especially those that are currently under-reported? How do we work together to make our community safer?	Chief Inspector Ian Croft	Dec-16	All issues raised at the workshop were dealt with on the night by the officers present.	The workshop provided the opportunity for local residents to raise individual issues with the police and partner agencies in the room. This provided confidence that issues were being taken on board and responded to.	Green

Date	Community Committee (ward/ neighbourhood)	Goals	Key Actions	Lead officer	Timescales	Progress Against Action	Impact/ what difference made	RAG Rating
24/03/16	Inner East	Health & Wellbeing	To raise awareness around physical inactivity amongst young people, the consequences of this and to encourage conversations about what can be done to improve participation in physical activity among young people.	Deb Lowe / Jason Minot	September	Much of the actions from this goal were completed as part of the workshop session. However, further conversations will take place at a future meeting of the Children & Young People sub group.	To raise awareness and promote discussion around inactivity amongst young people.	Green
<u>June 2015 business meeting</u>								
18/06/15	All Wards	Residents requested that the dates and themes of future Community Committee meetings be widely promoted	Area Officer for Inner East to ensure suitable levels of publicity and promotion for future Community Committee meetings	Neil Young	Ongoing	Work has continued to promote the community committee to partners and residents using an updated mailing list and the Inner East Facebook pages. A piece of work is being undertaken centrally to improve the community committee offer and the findings of this piece of work will contribute to this particular action.	The tangible mechanism to measure this action is attendance levels at community committee meetings. Attendance continues to be an issue that has been highlighted for improvement.	Amber
<u>September 2015 business meeting</u>								
17/09/15	All wards	Members requested information on the take-up and use of mobile libraries on a ward by ward basis and also usage figures of the three library sites in Inner East	Chief Librarian for Inner East to provide the figures in time for the next Inner East Community Committee.	Fiona Titterington	Next Inner East Community Committee (10th December)	Provided as part of the Community Committee Update Report (10th December 2015)	Awareness raised around service operations	Green
17/09/15	All wards	The establishment of an informal working group to review the performance management framework.	To set up a working group involving the Area Chair and a ward member from each ward to review the performance management framework.	Neil Young	Ongoing	A review working group was never established. However, there is the opportunity to review the action tracker document at each community committee meeting when it is published in the reports pack.	The action tracker assists members of the community committee by keeping them abreast of the community committee work programme and progress towards actions agreed at community committee meetings.	Green
<u>December 2015 business meeting</u>								
10/12/15	All Wards	Identify projects that tackle social isolation	To explore potential funding arrangements for three identified projects to tackle social isolation across Inner East.	Liz Bailey and Neil Young	Jun-16	Specific projects to be progressed through ward member meetings. This has not yet happened. However it is planned that this issue will go to the March/April round of ward member meetings. Further localised funding for these projects did not materialise. However, the projects did continue via other funding sources.		Green

10/12/15	All Wards	To make progress on the outcomes of the workshop for children and young people held in October 2014	A report to be brought to the March 2016 Community Committee outlining work that is taking place across the council and partners to support children and young people	Neil Young and Sally Coe	Mar-16	An update report was on the agenda for the March meeting of the community committee	The Community Committee is aware of the amount of work undertaken by the Communities Team in conjunction with the Community Champion for Children & Young People to engage and consult with young people in Inner East. The Committee is also informed about some of the barriers that have been encountered in this same respect. These conclusions will help inform future work to engage with young people. A key outcome of the report was agreement to re-form an advisory sub group themed around children and young people which will be able to develop strategy as well as consider applications for Youth Activity Funding.	Green
10/12/15	All Wards	Gather further information about jobs, skills and apprentices.	A report to be brought to a future Community Committee exploring apprenticeships, the barriers to them and how they can be shaped by the council. The report should also include a mapping exercise which identifies where apprenticeships are available and how residents in Inner East can access city wide employment opportunities created from new development.	Jane Hopkins	September 2016	An update report will be brought to the September community committee meeting. Following the December meeting, the lead officer circulated some statistical information on apprenticeships to members of the community committee.		Green
March 2016 business meeting								
24/03/16	All Wards	Develop the Service Agreement for Environmental Services for 2016/17	The Environmental Sub Group to inform the process with a view to a report coming to the next Community Committee in June which will formally present the new Service Agreement	John Woolmer	Jun-16			Green
24/03/16	All Wards	Re-establish the Children & Young People's advisory sub group	To establish the membership of the sub group and convene a meeting during April to assess applications for Youth Activity Funding for activities to be delivered during the 2016 summer holidays.	Neil Young	Apr-16			Green
24/03/16	All Wards	To develop an Instagram-compatible digital platform for young people in Inner East to share experiences of activities they have been involved in.	Arrange a meeting between the Area Officer and the Breeze team to explore what is required to accomplish this goal and to establish timescales for implementation.	Neil Young and Sally Coe	Jul-16	To progress via the Youth Activity Funding Steering Group		Green

June 2016 Business Meeting

16.06.16	All Wards	Establish a cross-ward member working group for finance to assess local funding priorities and to assess other funding opportunities.	To contact members to request nominations to sit on the group (one from each ward, plus the committee chair)	Neil Young	September 2016	The recommendation is to wait until we know the decision on whether the CLLD bid has been successful. The group can then consider potential match-funding opportunities.		Amber
16.06.16	All Wards	For the Community Committee champions to meet with the Lead Officer for ASC to seek further clarity about revisions to Neighbourhood Teams and report back to ward members.		Neil Young / Brian Ratner	September 2016	Lead officer has met with the community committee champions for Adult Social Care and Health & Wellbeing.		Amber

September 2016 Business Meeting

This page is intentionally left blank



Report of: Lucy Jackson- Chief Officer Public Health ENE/Leeds North CCG

Report to: Inner East Community Committee – Burmantofts and Richmond Hill, Gipton and Harehills and Killingbeck and Seacroft Wards.

Report author: Liz Bailey, Health and Wellbeing Improvement Manager, ENE Locality, Public Health. Contact 0113-3367641 or 07891273837

Date: 23rd March 2017

For information and to note

Title: Update on Health and Wellbeing Activity in Inner East Leeds

Purpose of report

1. To bring key health and wellbeing activity and achievements of the ENE/Leeds North CCG Locality Public Health Team to the attention of the Inner East Community Committee.
2. To make the Committee aware of the new Locality Community Health Development and Improvement Services, which becomes operational in our 10% most deprived neighbourhoods on 1st April 2017
3. To update on activity progressed from the reducing social isolation workshop in 2015
4. To receive comments on the programme of work being undertaken and any further key health issues that the Committee wish to draw to the team's attention

Main issues

Health Needs

5. Since IMD2010 there has been a 16% increase in deprived population in Leeds.
6. The Inner East Leeds Community Committee area consists of several of the most deprived 10% neighbourhoods in Leeds. Seacroft, Gipton, Harehills and Burmantofts and Lincoln Green all score 1 on the Health Deprivation and Disability score and Richmond Hill only slightly better at 2.

7. These neighbourhoods also score poorly on a number of other wider determinants of health, such as income, education, employment and living environment, all of which impact on a person's ability to stay well emotionally, psychologically and physically.
8. There have been rapid demographic changes in many of the Inner East neighbourhoods. For instance, in Burmantofts and Lincoln Green, nearly half the population belong to BME communities, much higher than the city average and the Richmond Hill population. The BME population is largely made up of African residents - nearly 20% of the city's African community live in this small area. There is also a notably higher than average proportion of Other Asian (7%) and Other White (5%) residents in this area.
9. Harehills is one of the largest most diverse BME communities in the city. 24% of the population are Pakistani, 9% Bangladeshi and 8% African. Nearly 40% of the city's Bangladeshi and 20% of the city's Pakistani population live in the area and 39% of the population identify as Muslim. There is also a higher than average population that identify as Other White.
10. The proportion of the population that doesn't speak English well is correspondingly high, in Harehills 11% and Burmantofts and Lincoln Green 7%, compared to 2% in Leeds as a whole. Gipton is at 4%, Richmond Hill is at the 2% average and Seacroft below average at 1%.
11. Gipton, Richmond Hill and Seacroft have seen some, but less dramatic changes in their local population. Gipton has a higher than average population of BME residents, largely made up of Pakistani (10%) and African residents (8%). There is also a notable number of mixed or multiple race residents in this area.
12. In Richmond Hill the BME population is at average levels, with 5% African and 4% mixed/multiple ethnic groups being the largest BME components.
13. In Seacroft, the BME community is small, slightly below the city average, but the proportion of mixed, or multiple race residents is notable. In Seacroft North, GP recorded ethnicity shows Other White at 3.6% the largest BME group, with Black African the second largest at 1.6%. There is a similar picture in South Seacroft where the corresponding figures are 4.7% and 3.1%.
14. Across these three LSOAs, although the proportion of new residents from other Eastern European countries is much smaller, it is still collectively substantial and rising, in what have previously been predominantly English speaking neighbourhoods.
15. All of these LSOAs also have challenges in terms of poverty and low income. Harehills has 41% of households where multiple dimensions of deprivation exist, Seacroft 44%, Burmantofts and Lincoln Green 46%, Gipton 42% and Richmond Hill 33%, against an average of 26% for Leeds as a whole.

16. Child poverty is also of concern. In Burmantofts and Lincoln Green, in 2014 levels of child poverty stood at 44%, almost twice the level of Leeds as a whole (23%). Harehills was at 43%, Richmond Hill 41%, Gipton 40% and Seacroft 38%.
17. Whilst the percentage of 16-74 year old population claiming at least one key DWP benefit is seeing a downward trend, all LSOAs are higher than the Leeds average. Burmantofts and Lincoln Green has reduced from 34% to 31% between 2013 and 2015, Harehills from 31%-27%, Seacroft from 30%-27% and Gipton from 29% to 26%.
18. The work of the Health and Wellbeing locality team has been set in the context of these changing demographic changes and the Neighbourhood Improvement Priorities, which were agreed at the beginning of 2016.

Re-commissioning of the Locality Community Health Development and Improvement Service

19. The review and re-commissioning of the Locality Community Health Development and Improvement Service, which is now complete, has brought together 14 previously separate contracts into three separate area based contracts. The new service, called 'Better Together' Healthy Communities, Healthy Lives, was launched on 21st February 2017, and the service will be fully operational from 1st April 2017.
20. A consortium arrangement, led by Feel Good Factor and comprising Zest Health For Life, Space 2, Shantona and Touchstone will deliver the East North East part of this work, which has a value of £349,706 p.a. across the 10% most deprived communities in East North East Leeds.
21. The review process identified an imbalance of resources across Leeds and the new contracts have resulted in a larger proportion of the resource being directed towards East North East Leeds, to reflect the greater deprivation in this area.
22. The service will take a community development approach and focus primarily on tackling the wider determinants of health, with a secondary focus on lifestyle factors to reduce the health inequality gap- ensuring that those who are the poorest improve their health the fastest. As the newly emerging communities are to be targeted in this work, it will contribute significantly, not only to health improvement, but also to the neighbourhood improvement priority of increasing cohesion, reducing language barriers and supporting integration activity.

Neighbourhood Improvement Priorities

23. The locality Public Health Team work closely with the Communities Team in terms of progressing health related priorities. In the main, this is through separate Health and Wellbeing Partnerships, rather than direct sub groups off the NIP as it enables other health issues, of importance to the local neighbourhood, to be tackled.

24. However, the team is fully engaged with the Neighbourhood Improvement Partnerships and provides public health input, as and when required.

Health and Wellbeing Partnership Activity

Burmantofts & Richmond Hill Health and Wellbeing Partnership

25. In Burmantofts and Richmond Hill, a dedicated multi- agency health and wellbeing partnership meets quarterly and has delivered on a number of priority work strands, which contribute to the NIP priorities as follows:

Poverty - employment support; financial inclusion; crisis support

- Partnership working with Fare Share has secured funding from Jimbos to develop 6-7 Fare Share outlets in Inner East Leeds. (3 applications are currently being progressed)
- Commissioned services have updated skills through public health Cook 4 Life training (2 sessions arranged)
- A workshop for frontline professionals and Elected members on Universal credit and Welfare reforms was delivered October 2016
- This Winter, a partnership between National Energy Advice and ENE locality public health team has led to 23 frontline professionals being trained around passing on energy efficiency messages in the community.

Housing - additional support for Housing Leeds tenants

- The group has been alerted to an unmet need for financial advice, especially amongst parents. As a result, the Public Health locality team is working with Environment and Housing colleagues to secure funding from the Housing Advisory Panel/Wellbeing Fund for a Money Buddy to be placed in the Richmond Hill area.

Minimising the harm caused by alcohol

26. Reducing harm from alcohol is a key priority of the work and the alcohol sub group is working locally to deliver a multi- agency approach to reducing the harm caused by alcohol. A workshop on alcohol awareness was delivered to frontline staff and volunteers by Forward Leeds in September 2016.

27. East Leeds Health for All, commissioned by public health, runs the Plan 2 Change Group in Lincoln Green, which has been a key contributor to this work. Between April 2013 and August 2016, 196 vulnerable people have progressed through the group to 53 different follow on services/projects. Over the year, this project has been presented in a number of Public Health forums as a model of good practice.

28. Plan 2 Change has also influenced local practice, by developing partnerships with service providers. For instance, Forward Leeds (alcohol services), now provides

community initial assessments to reduce the number of those who do not attend their pre-arranged appointments.

29. The service users have also contributed to and continue to contribute to consultations on improving crisis care and the project has developed volunteers to support a local Winter Wellbeing café and input to the newly implemented Crisis café.

Reducing Social Isolation

30. Since the Community Committee workshop on reducing social isolation in January 2015, a number of work streams have been progressed by our Third Sector public health commissioned partners, which support potentially socially isolated individuals. This thinking is now firmly embedded into mainstream work and also supports the Neighbourhood Improvement Priorities of improving cohesion, reducing language barriers and integration activity
31. Men's social isolation and the potential for harm from poor mental health and suicide has been specifically targeted and a number of men's groups and activities have been established since the workshop. There is evidence that this is having a positive impact on men's health behaviour, i.e. seeking preventative medical advice early. A Roma café providing a meeting point for vulnerable migrant groups (male and female) has been supported, family swimming sessions and women only Zumba groups have taken place and a volunteer led women's walking group has been developed-one person losing a stone in weight as a result.
32. Shantona has run a series of successful conversation clubs, one woman with poor initial mental health has now gained sufficient confidence that she now appears as the lead person in a promotional video.
33. However, it is recognised that not everyone, who could benefit from being engaged, actually is engaged and the newly commissioned 'Better Together' service will have more emphasis on reaching people wherever they are. This will include, for example door knocking, street based work and working with community HUBs and faith based groups.
34. Both East Leeds Health for All and Zest Health for Life are performance monitored to ensure their activity reaches the relevant ethnic minority groups in the area.

Gipton and Harehills

Gipton Health and Wellbeing Partnership

35. In Gipton, a dedicated multi-agency health and wellbeing partnership meets quarterly and has delivered on a number of priority work strands, which contribute to the NIP priorities of poverty and isolation and healthy living (lung disease, diabetes).
36. Workshop sessions were carried out within the partnership meetings early in the year and key priorities were identified. These were improving emotional health and

wellbeing, and healthy living. There was an additional cross cutting theme around financial inclusion.

37. Funding for 2 Money Buddies has been secured from the Inner East Housing Advisory Panel. These will be placed in the Gipton area with one placed in Oakwood Lane Medical Practice.
38. Space 2 is commissioned by Public Health to work in both the Seacroft and Gipton neighbourhoods and they run a range of work to improve the health and wellbeing of local communities. For Gipton, this includes the delivery of a social connector based at Oakwood Lane Surgery, the delivery of a volunteer led programme called 'FRESH' who do health theme based pop up events across the area to raise awareness,
39. They have also developed 'Friendship groups' to reduce isolation, work with local schools, bespoke courses/ activities depending on needs in the area. For example, they have been running a course called 'Art inside me' to provide support for service users with mental health needs.
40. Physical activity opportunities are being mapped across the area in relation to the high Diabetes Type 2 prevalence and a Green Gym is now being established. A piece of work to look at the uptake of NHS health checks in the area in relation to the Diabetes Type 2 prevalence is being planned.

Harehills

41. The ENE Locality Public Health Team has delivered on a number of health priorities in the Harehills neighbourhood this year, some of which have also had an impact on the NIP priorities, particularly that around cohesion and supporting new and emerging communities. Commissioned delivery partners are also delivering work around men's health, Roma groups and reducing social isolation.
42. Shantona is commissioned to work with Bangladeshi women. This work is now expanding to meet the pressing needs of other newly emerging groups of women and as a family approach is so often necessary, some work is now beginning to develop with men.
43. In terms of interventions delivered by the Chapeltown and Harehills Health and Wellbeing Partnership group in Inner East Leeds, a Health Awareness Fair at Compton Road HUB was held on 1st December 2016. As well as providing a wide range of information, around healthy eating, alcohol related harm and safer drinking, physical activity, Best Start, men's health and other Third sector support on the day, follow on activity to develop yoga and green gym activities from the HUB has now started.
44. 14 people, of which 3 were BME were screened for mouth cancer, with 1 person requiring a further follow up. Mouth cancer is a particular risk, especially in some BME groups because of cultural practices i.e. older Bangladeshi women chewing paan and the increasing prevalence of shisha pipe use.

45. Local intelligence suggests that shisha bars and shisha use are becoming more widespread, particularly in Inner East. Shisha smoking is traditionally carried out by people from Middle Eastern or Asian community groups, but is becoming increasingly popular among all groups in cities across the UK. It is also particularly attractive to the younger generations
46. Between 2013 and 2014 a 12 month Shisha awareness project in Beeston and Harehills was funded by Public Health and delivered by West Yorkshire Trading Standards. This led to the development of a Shisha resource pack, which is available for partners to borrow so they can continue the awareness raising work.
47. Some Third sector partners continue to tackle niche tobacco use. Shantona for instance have run young people's groups, using the resource, have facilitated accessible oral health sessions from their base and have reported 15 women, who have ceased chewing tobacco as a result of targeted Stop 'Chewing' sessions run by the Stop Smoking Service during the 2013-14 intervention.
48. The Health Act 2006, i.e. smoke free legislation applies to shisha bars / cafes and some prosecutions have been successful, but the complexity around licensing and enforcement in this type of premise, has meant that this has had limited success in tackling the issue.
49. The Best Start Zone, which includes the Harehills area has developed a safe sleeping scheme from within the Compton Centre (starting April 2017) and funded by Inner East Housing Advisory Panel. Public health information (in a range of languages) will be included to ensure prolonged use of the basket for safe sleeping, thereby reducing infant mortality from sudden infant death syndrome (SIDS).
50. Local professionals have been alerted to the key issues affecting the Chapeltown and Harehills Best Start Zone, including high reported incidents of domestic violence in Harehills, late presentation and poor attendance for antenatal care, overcrowded housing, high child obesity at reception age, high infant mortality rates, high smoking rates, high fuel poverty and high levels of child poverty.
51. 11 frontline professionals were trained in Stop smoking brief interventions at the Compton Centre in November 2016, in response to the high smoking rates in the area
52. Domestic violence is emerging as a major priority of concern across the best start zone partnership. An action plan is in development to look at ways to tackle this further locally and enhance what is already being delivered. There are plans underway to implement a low/medium risk case conference in the 2gether cluster.

Seacroft Neighbourhood Improvement Priorities

53. The Public Health work in Seacroft has been developed to add further support for the Seacroft Neighbourhood Improvement Partnership priorities of reducing poverty

unemployment and benefit prevalence, reducing crime particularly domestic violence and abuse, tackling poor health - lung disease; diabetes and childhood obesity and improving educational outcomes.

Seacroft Health and Wellbeing Partnership

54. Workshop sessions were carried out within the partnership meetings early in the year and key priorities were identified. Reducing smoking and providing the best start in life were prioritised because of presenting issues in the area. This has led to the following activity and outcomes.

Smoking Cessation

55. A bespoke smoking awareness training session took place at the Seacroft Children's Centre on 7th February 2017. Nine staff attended the training from Hamara, LS14 Trust, Space2 and Public Health.

56. Space 2, which is commissioned by Public Health and the Stop Smoking Service delivered a Stoptober campaign, which included an event at Tesco in September 2016. This was followed by pop ups in Foundry Lane practice and LS14 Trust. This resulted in 40 new referrals being made to Stop Smoking Services in the period between September and October 2017. Training around 'Take 7 steps out' (smokefree homes) has also been delivered to local workers to support the Stoptober campaign.

Best Start

57. The partnership is planning to run a Best Start workshop event with local staff to raise general awareness of importance of early years for reducing health inequality and also planning action to increase the uptake of the 2 year education entitlement.

58. Support is being provided to LS14 Trust to evaluate current delivery and action research funded by North CCG and identifying further funding opportunities to build on the successful work developed so far.

59. Space 2 are commissioned by ENE Public Health to deliver a social connecting one to one support service across community venues, friendship groups, 'FRESH' volunteer led groups who deliver pop up events to raise awareness on various topics, community activities and support based on need in the area.

Clinical Commissioning Group led activity

South and East CCG

60. South and East CCG covers a number of Inner East neighbourhoods and has progressed a number of work streams during 2016-17.

Bowel Cancer

61. Feel Food Factor have been commissioned to deliver a community Bowel Cancer screening awareness campaign until March 2017. To date over 1300 people have been engaged in conversations and the campaign effectively increased uptake of the test.
62. Bowel Cancer Champions have been recruited from Ashton View, East Park – The Doctors, Garden Surgery, Lincoln Green Practice, Roundhay Road, Shakespeare Practice, Harehills Corner and Windmill Health Centre. Champions are contacting patients who have not completed the bowel cancer screening and encouraging them to do so. Funding has been extended to September 2017.

Smoking Cessation

63. The 'Today's The Day' campaign, is helping people quit smoking by encouraging access to the NHS Stop Smoking Service. A 'self-help app has been launched and an evaluation is starting in February 2017. This will be reported back at a future committee.
64. £75,000 has been secured from Public Health England to develop work around reducing maternal smoking and 6 GP practices are participating in an initiative to inspire a smoke free generation by 2020 in the Breathe 2020 initiative.

Primary Care

65. Two Patient Advisors have been appointed to Shakespeare Practice, in Burmantofts Health Centre. They offer a wide range of support to patients with referral to more appropriate specialist services when necessary.
66. Public Health and the Primary Care Engagement teams are working to bridge gaps between the community and public health services and Connect for Health, the social prescribing service is continuing to develop and provide useful links and contacts for local people and organisations to identify necessary services.
67. Touchstone, Women's Health Matters and Leeds Community Healthcare NHS Trust's Early Start Service have just been commissioned to deliver the 'Best Start Peer Support Service'. This is funded by the South and East Leeds Clinical Commissioning Group (£240,000 over 3 years) and jointly developed by the ENE and S & E locality public health teams. This service' will be offered through a course at Children's Centres from June 2017 and aims to reduce isolation of new parents, train up volunteer peer supporters and paid 'peer mentors' who will then pass on their new knowledge to others.

Leeds North CCG

Migrant Health

68. Milan Street Practice in Harehills falls within Leeds North CCG. The rapidly changing and diverse demographics in Harehills has a great impact on this practice. Over 25% of their practice population do not speak English and there has been a very sharp rise in Eastern European patient registrations. This results in both language and cultural barriers in relation to access to healthcare and generates a huge additional workload for the practice. It also has cost implications related to patients who 'Do Not Attend' their pre-arranged appointments, the use of language line and the need for double appointments.
69. All practices in Leeds North CCG with 900 or more of their practice population living in deprived Leeds receive recurrent health inequalities funding weighted according to levels of deprivation from the CCG. Milan Street Surgery has used the 2016-17 funds to address access issues among their migrant populations. They have employed a Romanian speaking receptionist and have implemented an all-day telephone triage system which has considerably reduced the number on double appointments booked.
70. The practice has also started to build links with an Eastern European speaking Migrant Community Networker (Migrant Access Point, LCC) based at the Compton Centre, to explore how they can work more closely to improve access to primary care within this community.

New Models of Care

71. As part of the development of New Models of Care, Milan Street practice in Harehills is working closely with 3 other practices in Leeds, including Gipton, Foundry Lane Surgery and Seacroft, (Oakwood Surgery) to pilot an integrated hub model of working to deliver healthy living services across the practice in a more effective way.
72. A steering group has been established to drive forward the programme, a healthy living co-ordinator has been appointed to work across the 4 practices and a healthy living champion has been identified in each of the practices. The initial focus is on Health Trainers, Forward Leeds (Drugs and Alcohol) and smoking cessation.

Bowel Cancer Screening

73. Leeds North CCG also has a bowel cancer screening programme, which has been running since September 2015 and targets practices in Leeds North CCG with the lowest bowel cancer screening uptake rates. In terms of the Inner East Community Committee area, this includes Milan Street practice in Harehills, Oakwood Lane practice in Gipton and Foundry Lane practice in Seacroft.
74. Bowel cancer screening rates are now increasing and Leeds North CCG has achieved the national target of 60% and Leeds North CCG has had the greatest level of improvement over 12 months, compared to West Yorkshire CCGs.

75. The health inequalities gap can be seen to be closing percentage wise between deprived / non-deprived practices for bowel screening uptake and this early success of the programme has led to a further 2 years funding being secured and also an intention to widen the remit of the champion role to include breast screening.

Joint commissioning

76. Leeds North CCG provides a funding contribution to Leeds City Council contracts for Health Trainers, Forward Leeds and Warmth for Well-being. This secures additional local level provision in this area and contributes towards reducing health inequalities

Conclusion

77. This report details a significant amount of public health work, which has been specifically focused in the most deprived areas of the Inner East Community Committee Area over the last year. The work is part of a larger programme of public health, which is led by citywide public health teams and will continue with key partners, both within health and across the council and the third sector, focusing on the key issues highlighted above.

Recommendations

1. To note the key work programmes of the ENE/Leeds S & E CCG/Leeds North CCG Locality Public Health Team in the Inner East Community Committee area.
2. To note the new Locality Community Health Development and Improvement Services for the area.
3. To note progress on the activity following the previous Community Committee around reducing social isolation workshop in 2015.
4. To provide comments on the programme of work being undertaken and any further key health issues that the Committee wish to draw to the team's attention.

Background information

Appendix 1-key public health related agencies working in Inner East Leeds

Appendix 1. Key Agencies working in Inner East Leeds

- 1. Forward Leeds** - Alcohol and Drug support services for Young People and Adults across Leeds.
FORWARD LEEDS will help people choose not to misuse alcohol and drugs, and reduce risk taking behaviour through dedicated prevention and early intervention support.
Tel: 0113 887 2477 or www.forwardleeds.co.uk
- 2. Inner East Cluster**- A multi-disciplinary team offering a wide range of support for children and families across the Inner East Cluster area. The team take requests for additional support which is provided in a convenient location – the home, school or a community setting.
Tel Diane Walker on 0113 3782202 or diane.walker@leeds.gov.uk
- 3. Richmond Hill CC**-Covers children aged 0-5yrs and provides Parenting classes Support with debt, Individual work with families around parenting, home safety checks, outreach, parents and toddler groups, baby groups, 2yr integrated review checks (with nursery nurses and support with accessing information around applying for nursery places
Tel Carol Edeson: 07712103455
- 4. The Migrant Access Project** works with Community Networkers (MCN) from key diverse communities to support people from different national, ethnic or language backgrounds to enable them to spread basic, accurate messages to migrant communities on a range of topics such as housing, employment, education, financial inclusion, safeguarding, social care and pathways into health including wellbeing and mental health.
Tel: Pria Bhabra 07961400771 or pria.bhabra@leeds.gov.uk
- 5. The Orion partnership** is a consortium of four like-minded organisations, Space2, Feel Good Factor, Shantona Women's Centre and Zest, based and working in East North East Leeds, with almost forty years direct experience in our communities. We use community health development approaches to improve health and well-being, build community resilience and develop individual confidence and self-esteem.
***Please note: This consortia will be delivering the new 'Better Together' Healthy Communities, Healthy Lives Community Health Development and Improvement Service throughout the East North East area from 1st April 2017**
For lead partner, Tel Corrina Lawrence or Angela Goodyear on 0113 3504200
- 6. Zest Health for Life**- offers support and opportunity to people living in disadvantaged areas of Yorkshire, addressing health inequalities and social isolation through activities which improve physical, mental, social and emotional wellbeing. We work where need is greatest, usually where the Indices of Multiple Deprivation place people and communities in the lowest 20%.

Tel Natalie Davis 0113 240 6677 or natalie@zesthealthforlife.org
or Tel Dom Charkin on: 0113 240 6677, Mobile: 07596467304 Website
www.zesthealthforlife.org

7. **Feel Good Factor**-To reduce health inequalities and improve health and wellbeing for people living in disadvantaged areas of Leeds by providing a range of health and wellbeing services and activities which are reflective of the needs of the communities we serve.

Largely work in Chapeltown and Harehills areas with some work in East Leeds and other areas, BME communities and some work targeted at particular age groups, i.e. youth, older people.

Tel Corrina Lawrence or Angela Goodyear on 0113 350 4200

8. **Shantona Women's Centre**- is a women-led organisation working in North East Leeds for more than 18 years. We build confidence; raise aspirations and provide culturally sensitive services, which challenge negative attitudes & behaviours so that they can live independent and fuller lives.

Shantona serves the most hard to reach vulnerable community in Inner East areas of Leeds; supporting women and families mainly from ethnic minority, South Asian communities. Currently we are serving 25 different communities.

Tel Katayoun Keyhani (Katayoun@shantona.co.uk) or Nahid Rasool on 01132497120 or www.shantona.co.uk

9. **Space 2**- aims to create healthy communities and thriving young people through arts and creativity.

Our projects are designed to support people to build confidence and skills, return to education, contribute to local community life and improve wellbeing and health, moving more and connecting better. Particular expertise in Seacroft and Gipton neighbourhoods.

Tel Emma Tregidden on 011 320 0159 (ext: 1) or emmat@space2.org.uk

10. **(Community Development Service & East Leeds Health for All)**

Touchstone Leeds- Delivery of activity that improves the health of people in the most deprived neighbourhoods (East Leeds) and for BME communities across Leeds.

Tel 0113 248 4880 or www.touchstonesupport.org.uk/

11. **Leeds City Council, Customer Services**-The Compton Centre Community Hub.

To support residents of Leeds with regard to all Council enquiries. Including Local Authority benefits, Housing, Social Care, Environments, Council Tax billing, Hate crime reporting, signposting and advice for Debt advice, Library Services, free computer use with internet access, ICT skills support, social activities – crafts – reading groups, Jobshop supporting people into work – CVs - skills training – job search.
Tel, Adele Wilson on 0013 336 7810 or adele.wilson@leeds.gov.uk

This page is intentionally left blank



Report of: Paul Bollom (Interim Lead, Leeds Health & Care Plan)

Report to: Inner East Community Committee – Burmantofts & Richmond Hill, Gipton & Harehills and Killingbeck & Seacroft

Report author: Manraj Singh Khela (Programme Manager, Leeds Health Partnerships Team)

Date: 23rd March 2017

To note

Overview on the Development of the Leeds Plan and West Yorkshire and Harrogate Sustainability and Transformation Plan (STP)

Summary of main issues

In October 2014, the NHS published the Five Year Forward View, a wide-ranging strategy providing direction to health and partner care services to improve outcomes and become financially sustainable. On December 22nd, NHS England (NHSE) published 'Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21' which described the requirement for identified planning 'footprints' to produce a Sustainability and Transformation Plan (STP) as well as linking into appropriate regional footprint STPs (at a West Yorkshire level).

The planning guidance asked every health and care system to come together to create their own ambitious local blueprint for accelerating implementation of the NHS Five Year Forward View. STPs are 'place-based', multi-year plans built around the needs of local populations and should set out a genuine and sustainable transformation in service user experience and health outcomes over the longer-term.

Rob Webster, Chief Executive of South West Yorkshire Partnership NHS Foundation Trust, has been appointed by NHSE as the lead for the West Yorkshire & Harrogate STP, with Tom Riordan, Chief Executive of Leeds City Council, as the Senior Responsible Officer for the Leeds Plan.

NHSE requested that regional STP footprints deliver their initial STPs at the end of June 2016. An initial STP for West Yorkshire & Harrogate was duly submitted. However, NHSE has recognised that further work is required for all STPs and that the development phase of STPs will take much longer to ensure that appropriate consultation and engagement can take place which allows citizens and staff to properly shape services, develop solutions and inform plans.

This paper provides an overview of the STP development in Leeds and at a West Yorkshire level so far, and highlights some of the areas of opportunity.

The paper also makes reference to the Local Digital Roadmaps (LDR) which, alongside the development of the STPs, are a national requirement. The LDR is a key priority within the NHS Five Year Forward View and an initial submission for Leeds was provided to NHSE at the end of June. This outlines how, as a city, we plan to achieve the ambition of being “paper-free at the point of care” by 2020 and demonstrates how digital technology will underpin the ambitions and plans for transformation and sustainability.

Recommendations

Inner East Community Committee is asked to:

1. Note the key areas of focus for the Leeds Plan described in this report and how they will contribute to the delivery of the Leeds Health and Wellbeing Strategy;
2. Identify needs and opportunities within their area that will inform and shape the development of the Leeds Plan;
3. Recommend the most effective ways/opportunities the Leeds Plan development and delivery team can engage with citizens, groups and other stakeholders within their area to shape and support delivery of the Leeds Plan.

1 Purpose of this report

- 1.1 The purpose of this paper is to provide Inner East Community Committee with an overview of the emerging Leeds Plan and the West Yorkshire and Harrogate Sustainability and Transformation Plans (STPs).
- 1.2 It sets out the background, context and the relationship between the Leeds and West Yorkshire plans. It also highlights some of the key areas that will be addressed within the Leeds Plan which will add further detail to the strategic priorities set out in the recently refreshed Leeds Health and Wellbeing Strategy 2016 – 2021.

2 Background information

Leeds picture

- 2.1 Leeds has an ambition to be the Best City in the UK by 2030. A key part of this is being the Best City for Health and Wellbeing and Leeds has the people, partnerships and placed-based values to succeed. The vision of the Leeds Health and Wellbeing Strategy is: ‘Leeds will be a healthy and caring city for all ages, where people who are the poorest will improve their health the fastest’. A strong economy is also key: Leeds will be the place of choice in the UK to live, for people to study, for businesses to invest in, for people to come and work in and the regional hub for specialist health care. Services will provide a minimum universal offer but will tailor specific offers to the areas that need it the most. These are bold statements, in one of the most challenging environments for health and care in living memory.

- 2.2 Since the first Leeds Health and Wellbeing Strategy in 2013, there have been many positive changes in Leeds and the health and wellbeing of local people continues to improve. Health and care partners have been working collectively towards an integrated system that seeks to wrap care and support around the needs of the individual, their family and carers, and helps to deliver the Leeds vision for health and wellbeing. Leeds has seen a reduction in infant mortality as a result of a more preventative approach; it has been recognised for improvements in services for children; it became the first major city to successfully roll out an integrated, electronic patient care record, and early deaths from avoidable causes have decreased at the fastest rate in the most deprived wards.
- 2.3 These are achievements of which to be proud, but they are only the start. The health and care system in Leeds continues to face significant challenges: the ongoing impact of the global recession and national austerity measures, together with significant increases in demand for services brought about by both an ageing population and the increased longevity of people living with one or more long term conditions. Leeds also has a key strategic role to play at West Yorkshire level, with the sustainability of the local system intrinsically linked to the sustainability of other areas in the region.
- 2.4 Leeds needs to do more to change conversations across the city and to develop the necessary infrastructure and workforce to respond to the challenges ahead. As a city, we will only meet the needs of individuals and communities if health and care workers and their organisations work together in partnership. The needs of patients and citizens are changing; the way in which people want to receive care is changing, and people expect more flexible approaches which fit in with their lives and families.
- 2.5 Further, Leeds will continue to change the way it works, becoming more enterprising, bringing in new service delivery models and working more closely with partners, public and the workforce locally and across the region to deliver shared priorities. However, this will not be enough to address the sustainability challenge. Future years are likely to see a reduction in provision with regard to services which provide fewer outcomes for local people and offer less value for the 'Leeds £'.
- 2.6 Much will depend on changing the relationship between the public, workforce and services. There is a need to encourage greater resilience in communities so that more people are able to do more themselves. This will reduce the demands on public services and help to prioritise resources to support those most at need. The views of people in Leeds are continuously sought through public consultation and engagement, and prioritisation of essential services will continue, especially those that support vulnerable adults, children and young people.

National picture

- 2.7 In October 2014, the NHS published the Five Year Forward View, a wide-ranging strategy providing direction to health and partner care services to improve outcomes and become financially sustainable. On December 22nd, NHS England (NHSE) published the 'Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21', which is accessible at the following link:

<https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>

- 2.8 The planning guidance asked every health and care system to come together to create their own ambitious local blueprint – Sustainability and Transformation Plan (STP) - for accelerating implementation of the Five Year Forward View and for addressing the challenges within their areas. STPs are place-based, multi-year plans built around the needs of local populations ('footprints') and should set out a genuine and sustainable transformation in service user experience and health outcomes over the longer term. The key points in the guidance were:
- The requirement for 'footprints' to develop a STP;
 - A strong emphasis on system leadership;
 - The need to have 'placed based' (as opposed to organisation-based) planning;
 - STPs must cover all areas of Clinical Commissioning Group (CCG) and NHS England commissioned activity;
 - STPs must cover better integration with local authority services, including, but not limited to, prevention and social care, reflecting local agreed health and wellbeing strategies;
 - The need to have an open, engaging and iterative process clinicians, patients, carers, citizens, and local community partners including the independent and voluntary sectors, and local government through health and wellbeing boards;
 - That STPs will become the single application and approval process for being accepted onto programmes with transformational funding for 2017/18 onwards.
- 2.9 The national guidance is largely structured around asking areas to identify what action will take place to address the following three questions:
- *How will you close your health and wellbeing gap?*
 - *How will you drive transformation to close your care and quality gap?*
 - *How will you close your finance and efficiency gap?*
- 2.10 NHSE recognises 44 regional 'footprints' in England. This includes West Yorkshire. The West Yorkshire footprint in turn comprises 6 'local footprints', including Leeds (the others being Bradford and Craven, Calderdale, Kirklees, Harrogate & Rural District and Wakefield). There is an expectation that the regional STPs will focus on those services which will benefit from planning and delivery on a regional scale while local STPs (Leeds Plan) will focus on transformative change and sustainability in their respective local geographies. Local STPs will also need to underpin the regional STP and be synchronised and coordinated with it.

2.11 The following describes the emerging West Yorkshire & Harrogate STP as well as the Leeds Plan which will allow Leeds to be the best city for health and wellbeing and help deliver significant parts of the new Leeds Health and Wellbeing Strategy. Both Plans should be viewed as evolving plans which be significantly developed through 2017.

2.12 Key milestones

- December 2015 – planning guidance published
- 15th April 2016 - Short return to NHSE, including priorities, gap analysis and governance arrangements
- May-June 2016 - Development of initial STPs
- End June 2016 - Each regional footprint (including West Yorkshire) submitted its emerging STP for a checkpoint review
- July -October 2016 - further development of the STPs, at both Leeds and West Yorkshire levels
- 21st October 2016 - further submission to NHSE of developing regional STPs
- November 2016 to August 2017 - Further development of STPs through active engagement, consultation and conversations with citizens, service users, carers, staff and elected members

3 Main issues

'Geography' of the STP

3.1 NHSE has developed the concept of a 'footprint' which is a geographic area that the STP will cover and have identified 44 'footprints' nationally.

3.2 Leeds, as have other areas within West Yorkshire, made representation regionally and nationally that each area within West Yorkshire should be recognised as its own footprint. However, since April 2016, it was clear that STP submissions to NHS England will be made only at the regional level ie, for us, a West Yorkshire & Harrogate STP which is supported by 6 "local" STPs, including the Leeds Plan.

3.3 The emerging plans for Leeds and West Yorkshire are therefore multi-tiered. The primary focus for Leeds is a plan covering the Leeds city footprint which focuses on citywide change and delivery. It sits under the refreshed Leeds Health and Wellbeing Strategy and encompasses all key health and care organisations in the city. When developing the Leeds Plan, consideration is being given to appropriate links / impacts at a West Yorkshire level.

Approach to developing the West Yorkshire & Harrogate STP

3.4 Rob Webster, Chief Executive of South West Yorkshire Partnership NHS Foundation Trust, has been appointed by NHSE as the lead for the West

Yorkshire & Harrogate STP and the Healthy Futures Programme Management Office (hosted by Wakefield CCG) is providing support for its development.

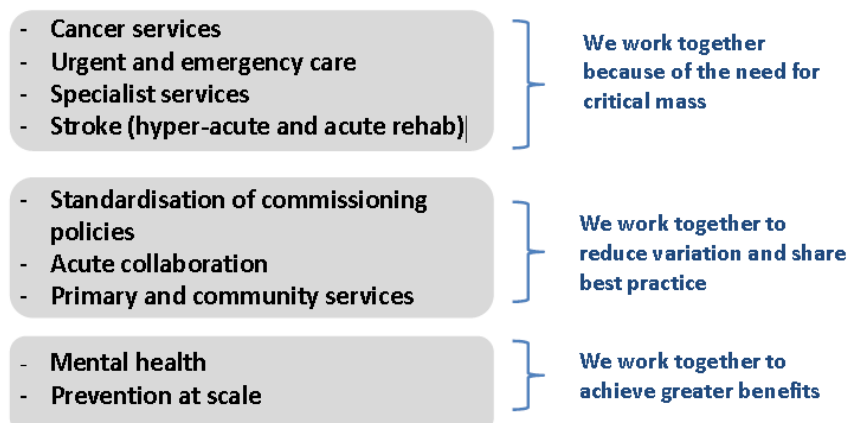
3.5 West Yorkshire Collaboration of Chief Executives meeting held on 8th April agreed that 'primacy' should be retained at a local level and any further West Yorkshire priorities will be determined by collective leadership using the following criteria:

- *Does the need require a critical mass beyond a local level to deliver the best outcomes?*
- *Do we need to share best practice across the region to achieve the best outcomes?*
- *Will working at a West Yorkshire level give us more leverage to achieve the best outcomes?*

3.6 The following guiding principles underpin the West Yorkshire approach to working together:

- *We will be ambitious for the populations we serve and the staff we employ*
- *The West Yorkshire & Harrogate STP belongs to commissioners, providers, local government and NHS*
- *We will do the work once – duplication of systems, processes and work should be avoided as wasteful and potential source of conflict*
- *We will undertake shared analysis of problems and issues as the basis of taking action*
- *We will apply subsidiarity principles in all that we do – with work taking place at the appropriate level and as near to local as possible.*

3.7 Priority areas currently being considered at a West Yorkshire & Harrogate STP level include:



3.8 These areas will be supported by enabling workstreams covering: digital, workforce, leadership and organisational development, communications & engagement and finance & business intelligence.

- 3.9 Leeds is well represented within the development of the West Yorkshire & Harrogate STP with Nigel Gray (Chief Executive, Leeds North CCG) leading on Urgent and Emergency Care, Phil Corrigan (Chief Executive, Leeds West CCG) leading on Specialising Commissioning, Dr Ian Cameron (Director of Public Health, Leeds City Council) leading Prevention at Scale, Jason Broch (Chair of Leeds North CCG) leading on Digital, and Dr Andy Harris (Clinical Chief Officer Leeds South and East CCG) leading on Finance and Business Intelligence. In addition, Julian Hartley (Chief Executive, Leeds Teaching Hospitals NHS Trust) is chair of the West Yorkshire Association of Acute Trusts (WYAAT) and Thea Stein (Chief Executive of Leeds Community Healthcare NHS Trust) is the co-chair of a new West Yorkshire Primary Care and Community Steering Group.
- 3.10 A series of workshops have been arranged focusing on the different priority areas for West Yorkshire with representatives from across the CCGs, NHS providers and local authorities in attendance.
- 3.11 It is important to recognise that at the time of writing this paper the West Yorkshire & Harrogate STP is still in its development stage and the links between this and the six local STPs are still being worked through. The emerging West Yorkshire & Harrogate STP can be read at this link:
- <http://www.southwestyorkshire.nhs.uk/west-yorkshire-harrogate-sustainability-transformation-plan/>
- 3.12 Leeds is also taking a lead role in bringing together Chairs of the Health and Wellbeing Boards across West Yorkshire to provide strategic leadership to partnership working around health and wellbeing and the STPs across the region.

Approach taken in Leeds

- 3.13 The refreshed Joint Strategic Needs Assessment (JSNA), the development of our second Leeds Health and Wellbeing Strategy and discussions / workshops at the Health and Wellbeing Boards in January, March, April, June, July and September 2016 have been used to help identify the challenges and gaps that Leeds needs to address and the priorities within our Leeds Plan. The Health and Wellbeing Board has also provided strategic steer to the shaping of solutions to address these challenges.
- 3.14 Any plans described within the final Leeds Plan will directly link back to the refreshed Leeds Health and Wellbeing Strategy under the strategic leadership of the Health and Wellbeing Board.
- 3.15 The Leeds Health and Care Partnership Executive Group (PEG) has been meeting monthly to provide oversight of the development of the Leeds Plan. This group, chaired by the Chief Executive of Leeds City Council, comprises of the Chief Executives / Accountable Officers of the statutory providers and commissioners, the Director of Adult Social Care, the Director of Children's Services and the Director of Public Health, Chair of the Leeds Clinical Senate, and Chair of the Leeds GP Provider Forum.

- 3.16 A joint team with representatives from across the statutory partners is driving the development of the Leeds Plan while ensuring appropriate linkages with the West Yorkshire & Harrogate STP. It comprises:
- A Central Team, providing oversight, programme management, coordination, financial and other impact analysis functions;
 - Senior Managers and Directors across key elements of health and social care, who are responsible for identifying the major services changes we need to address the gaps;
 - Experts from the “enabling” parts of the system such as informatics, workforce and estates, who need to address the implications of, and opportunities arising from, the proposed service changes;
 - Individual members of the PEG, who act as Senior Responsible Owners and champion specific aspects of the Plan;
 - A City-wide Planning Group now renamed the Leeds Plan Delivery Group, with representation from across the city, which provides assurance to the PEG on Leeds Plan development.
- 3.17 The development of the Leeds Plan has initially identified 5 primary ‘Elements’. These are the areas of health and care services where we expect most transformational change to occur:
- Rebalancing the conversation - Working with staff, service users and the public (sometime referred to as ‘the social contract’)
 - Prevention
 - Self-Management, Proactive & Planned Care
 - Rapid Response in Time of Crisis
 - Optimising the use of Secondary Care Resources & Facilities
 - Education, Innovation and Research.
- 3.18 These are supported by the ‘enabling aspects’ of services / systems – where change will actually be driven from:
- Workforce
 - Digital
 - Estates and Procurement
 - Communications & Engagement
 - Finance & Business Intelligence.

- 3.19 Over 40 leads (at mainly Senior Manager and Director-level) from across the partnership have been assigned to one or more of the Elements / Enablers to work together to develop the detail. A flexible, responsive and iterative process to developing the Leeds Plan has been deployed, focussing on the gaps, the solutions to address the gaps, and impact / dependencies across the other areas.
- 3.20 Sessions have taken place are being arranged with 3rd sector and patient and service user groups to raise awareness of the challenges and opportunities and to help inform and design solutions and shape the Leeds Plan.
- 3.21 Workshops have taken place with Senior Managers / Directors from across all partners and the 3rd sector to understand what key solutions and plans are being developed across the Elements and Enablers, to develop a 'golden thread' or narrative that describes all of the proposed changes in terms of a whole system, and to provide constructive input into the solutions.

Local Digital Roadmaps

- 3.22 Alongside the development of the Leeds Plan, there has also been a national requirement to develop and submit a Local Digital Roadmap (LDR). The LDR is a key priority within the NHS Five Year Forward View and an initial submission was made to NHSE at the end of June, after working with the Leeds Informatics Board and other stakeholders. The LDR describes a 5-year digital vision, a 3-year journey towards becoming paper-free-at-the-point-of-care and 2-year plans for progressing a number of predefined 'universal capabilities'. Within this, it demonstrates how digital technology will underpin the ambitions and plans for service transformation and sustainability.
- 3.23 LDRs are required to identify how local health and care systems will deploy and optimise digitally enabled capabilities to improve and transform practice, workflows and pathways across the local health and care system. Critically, they will be a gateway to funding for the city but they are not intended to be a replacement for individual organisations' information strategies. Over the next 5 years, funding of £1.3bn is to be distributed across local health and social care systems to achieve the paper-free ambition.
- 3.24 The priority informatics opportunities identified in the LDR are:
- To use technology to support people to maintain their own health and wellbeing;
 - To ensure a robust IT infrastructure provision that supports responsive and resilient 24/7 working across all health and care partners;
 - To provide workflow and decision support technology across General Practice, Neighbourhood Teams, Hospitals and Social Care;
 - To ensure a change management approach that embeds the use of any new technology into everyday working practices.
- 3.25 It is recognised that resources, both financial and people (capacity and capability), are essential to delivering this roadmap. A city-first approach is critical and seeks

to eradicate the multiple and diverse initiatives which come from different parts of the health and care system, which use up resources in an unplanned way and often confuse. The LDR will also ensure that digital programmes and projects are aligned fully to agreed whole-system outcomes described in the Leeds Health and Wellbeing Strategy and the Leeds Plan.

Key aspects of the emerging Leeds Plan

- 3.26 The Leeds Health and Wellbeing Board has provided a strong steer to the shaping of the Leeds Plan through discussions at formal Board meetings on 12 January 2016, 21 April 2016 and 06 September 2016 and two STP related workshops held on 21 June 2016 and 28 July 2016. The Board has reinforced the commitment to the Leeds footprint. The Board also supports taking our ‘asset-based’ approach to the next level. This is enshrined in a set of values and principles and a way of thinking about our city, which identifies and makes visible the health and care-enhancing assets in a community. It sees citizens and communities as the co-producers of health and wellbeing rather than the passive recipients of services. It promotes community networks, relationships and friendships that can provide caring, mutual help and empowerment. It values what works well in an area and identifies what has the potential to improve health and well-being. It supports individuals’ health and well-being through self-esteem, coping strategies, resilience skills, relationships, friendships, knowledge and personal resources. It empowers communities to control their futures and create tangible resources such as services, funds and buildings.
- 3.27 The members of the Board have also placed the challenge that as a system we need to think and act differently in order to meet the challenges and ensure that “Leeds will be a healthy and caring city for all ages, where people who are the poorest will improve their health the fastest”.

Challenges faced by Leeds

- 3.28 The city faces many significant health and social care challenges commensurate with its size, diversity, urban density and history. We continue to face significant health inequalities between different groups. Over the next 25 years the number of people who live in Leeds is predicted to grow by over 15 per cent. The number of people aged over 65 is estimated to rise by almost a third to over 150,000 by 2030.
- 3.29 We have identified several specific areas where, if we focused our collective efforts, we predict will have the biggest impact in addressing the health and wellbeing gap, care quality gap and finance & efficiency gap.
- 3.30 The Health and Wellbeing Board has considered these gaps and what could be done to address them, as set out below.

Health and Wellbeing Gaps	Care and Quality Gaps
<p>Life expectancy for men and women remains significantly worse in Leeds than the national average. The gaps that we need to address are:</p> <p>HW1 - Cardiovascular disease (CVD) mortality is significantly worse than for England</p> <p>HW2 - Cancer mortality is significantly worse than the rest of Yorkshire and the Humber</p> <p>HW3 - Deaths from cancer are the single largest cause of avoidable PYLL in the city, accounting for 36.3% of all avoidable PYLL</p> <p>HW4 - PYLL from cancer is twice the level in the deprived Leeds quintile than in Leeds non-deprived</p> <p>HW5 - Suicides have increased</p>	<p>The following NHS Constitutional KPIs have been identified as the areas to focus on to reduce the care and quality gap:</p> <p>CQ1 - Mental Health (including IAPT)</p> <p>CQ2 - Patient Satisfaction</p> <p>CQ3 - Quality of Life</p> <p>CQ4 - A&E and Ambulance Response Times</p> <p>CQ5 - Delayed Transfers of Care (DTOC)</p> <p>CQ6 - Hospital admission rates</p> <p>CQ7 - Capacity gap created by difficulties in recruiting and retaining staff, coupled with a rising demand</p> <p>CQ8 - Difficulties in providing greater access to services in and out of hours</p>
Finance and Efficiency Gaps	
<p>The financial gap facing the city under our 'do nothing' scenario is £723 million. It reflects the forecast level of pressures facing the 4 statutory delivery organisations in the city and assumes that our 3 CCGs continue to support financial pressures in other parts of their portfolio whilst meeting NHS business rules.</p>	

Health and wellbeing gap

- 3.31 It is recognised that, despite best efforts, health improvement is not progressing fast enough and health inequalities are not currently narrowing. Life expectancy for men and women remains significantly worse in Leeds than the national average (life expectancy by Community Committee area between 2012 and 2014 is included at table 1). The gap between Leeds and England has narrowed for men, whilst the gap between Leeds and England has worsened for women.

	Life Expectancy at Birth - Female	Life Expectancy at Birth - Male	Life Expectancy at Birth - Persons
Inner East	80.2	76.2	78.1
Outer East	83	79.6	81.3
Inner North East	82.5	79.3	80.9
Outer North East	87	83.5	85.4
Inner South	80.3	75.5	77.8
Outer South	83.3	80.5	82
Inner West	81.4	76.7	79
Outer West	82.7	78.8	80.8
Inner North	80.9	79.5	80.3
Outer North	85.1	81.2	83.2
All Leeds	82.8	79.2	81

Table 1

- 3.32 Cardiovascular disease mortality is significantly worse than for England. However, the gap has narrowed. Cancer mortality is significantly worse than the rest of Yorkshire and the Humber (YH) and England with no narrowing of the gap. There is a statistically significant difference for women whose mortality rates are higher in Leeds than the YH average. The all-ages-all-cancers trend for 1995-2013 is

improving but appears to be falling more slowly than both the YH rate and the England rate, which is of concern.

- 3.33 Avoidable Potential Years of Life Lost (PYLL) from Cancer for those under 75 years of age is a new measure which takes into account the age of death as well as the cause of death. Deaths from cancer are the single largest cause of avoidable PYLL in the city, accounting for 36.3% of all avoidable PYLL. PYLL from cancer is twice the level in the deprived Leeds quintile than in Leeds non-deprived.
- 3.34 Infant mortality has significantly reduced from being higher than the England rate to now being below it.
- 3.35 Suicides have increased, after a decline, and are now above the England rate. Looking at the geographical distribution of suicides (2016 Leeds Suicide Audit), a pattern has emerged that appears to correlate areas of high deprivation to areas with a high number of suicides. It was found that 55% of the audit population lived in the most deprived 40% of the city. This shows a clear relationship between deprivation and suicide risk within the Leeds population. The area with the highest number of suicides is slightly to the west and south of the city centre. These areas make a band across LS13, LS12, LS11, LS10 and LS9 (i.e. Inner West, Inner South and Inner East)
- 3.36 Within Leeds, for the big killers there has been a significant narrowing in the gap for deprived communities for cardiovascular disease, a narrowing of the gap for respiratory disease but no change for cancer mortality. There are 2,200 deaths per year <75 years. Of these 1,520 are avoidable (preventable and amendable) and, of these, 1,100 are in non-deprived parts of Leeds and 420 in deprived parts of Leeds (the cancer rate per 100,000 of the population for 2010 - 2014 is shown by Community Committee area at table 2).

For further information on Inner East Community Committee, please see Appendix 1.

Column1	Under 75s Cancer Mortality - Female	Under 75s Cancer Mortality - Male	Under 75s Cancer Mortality - Persons
Inner East	177.7	236.3	206.5
Outer East	134.9	165.9	149.5
Inner North East	114.6	146.9	129.7
Outer North East	106.2	131	118
Inner South	179.3	208.9	193.9
Outer South	127.6	160.8	143.5
Inner West	152.8	228.9	190
Outer West	146.8	161.1	153.3
Inner North West	167.7	133.6	149.3
Outer North West	116.3	153.6	133.9
All Leeds	128.7	156.9	142

Table 2

- 3.37 The following are opportunities where action to address the gap might be identified:

- Scaling up – Scaling up of targeted prevention to those at high risk of Cardiovascular disease, diabetes, smoking related respiratory disease and falls. In

addition, scaling up of children and young people initiatives already in existence, such as Best Start and childhood obesity / healthy weight programmes.

- Look at options to move to a community-based approach to health beyond personal / self-care. Scale up the Leeds Integrated Healthy Living Service; aligning partner Commissioning and provision, inspiring communities and partners to work differently – including physical activity/active travel, digital, business sector, developing capacity and capability.
- Increased focus on prevention - for short term and longer term benefits.

Care and quality gap

3.38 The following gaps have been identified:

- There are a number of aspects to the Care and Quality gap. In terms of our NHS Constitutional Key Performance Indicators (KPIs) the areas where significant gaps have been identified include: Mental Health (including Improving Access to Psychological Therapies), Patient Satisfaction, Quality of Life, Urgent Care Standards, Ambulance Response Times and Delayed Transfers of Care (DTC).
- Whilst performance on the Urgent Care Standard is below the required level, performance in Leeds is better than most parts of the country. There is a need to ensure that a greater level of regional data is used to reflect the places where Leeds residents receive care.
- There are 4 significant challenges facing General Practice across the city: the need to align and integrate working practices with our 13 Neighbourhood Teams; the need to provide patients with greater access to their services (this applies to both extended hours during the ‘working week’, and also at weekends); the severe difficulties they are experiencing in recruiting and retaining GPs and practice nurses; and the significant quality differential between the best and worst primary care estate across the city.
- There is a need to ensure that there is a wider context of Primary Care, outside of general practices that must be considered.

3.39 The following are opportunities where action to address the gap might be identified:

- More self-management of health and wellbeing.
- Development of a workforce strategy for the city which considers: increasing the ‘transferability’ of staff between the partner organisations; widespread up-skilling of staff to embed an asset-based approach to the relationship between professionals and service users; attracting, recruiting and retaining staff to address key shortages (nurses and GPs); improved integration and multi-skilling of the unregistered workforce and opportunities around apprenticeships; workforce planning and expanding the content and use of the citywide Health and Care workforce database.

- Partnerships with university and business sectors to create an environment for solutions to be created and implemented through collaboration across education, innovation and research.
- Maternity services - Key areas requiring development include the increased personalisation of the maternity offer, better continuity of care, increased integration of maternity care with other services within communities, and the further development of choice.
- Children's services - In a similar way, for children's services the key area requiring development is that of emotional and mental health support to children and younger people. Key components being the creation of a single point of access; a community based eating disorder service; and primary prevention in children's centres and schools both through the curriculum and anti-stigma campaigns.

Finance and efficiency gap

3.40 The following gaps have been identified:

- The projected collective financial gap facing the Leeds health and care system (if we did nothing about it) is £723 million by 2021. It reflects the forecast level of pressures facing the four statutory delivery organisations (Leeds City Council, Leeds Teaching Hospitals NHS Trust, Leeds and York Partnership NHS Foundation Trust and Leeds Community Healthcare NHS Trust) in the city and assumes that our three CCGs continue to support financial pressures in other parts of their portfolio whilst meeting NHS business rules. This is driven by inflation, volume demand, lost funding and other local cost pressures.

3.41 The following opportunities were discussed as some of the areas where action to address the gap might be identified:

- Citywide savings will need to be delivered through more effective collaboration on infrastructure and support services. To explore opportunities to turn the 'demand curve' on clinical and care pathways through: investment in prevention activities; focusing on the activities that provide the biggest return and in the parts of the city that will have the greatest impact; maximising the use of community assets; removing duplication and waste in cross-organisation pathways; ensuring that the skill-mix of staff appropriately and efficiently matches need across the whole health and care workforce e.g. nursing across secondary care and social care as well as primary care; and by identifying services which provide fewer outcomes for local people and offer less value to the 'Leeds £'.
- Capitalise on the regional role of our hospitals using capacity released by delivering our solutions to support the sustainability of services of other hospitals in West Yorkshire and build on being the centre for specialist care for the region.

Emerging Leeds Plan – supporting the Leeds Health and Wellbeing Strategy

3.42 The Leeds Plan will have specific themes which will look at what action the health and care system needs to take to help fulfil the priorities identified within the Leeds Health and Wellbeing Strategy. Currently these emerging themes include:

- **Rebalancing the conversation - Working with staff, service users and the public** - which supports the ethos of the Leeds Health and Wellbeing Strategy and sees citizens and communities as the co-producers of health and wellbeing rather than the passive recipients of services. It also emphasises individuals' health and wellbeing through self-esteem, coping strategies, resilience skills, relationships, friendships, knowledge and personal resources. This will also support Leeds Health and Wellbeing Strategy Priority 3 – 'Strong, engaged and well connected communities' and Priority 9 'Support self-care, with more people managing their own conditions' - using and building on the assets in communities. We must focus on supporting people to maintain independence and wellbeing within local communities for as long as possible. People need to be more involved in decision making and their own care planning by setting goals, monitoring symptoms and solving problems. To do this, care must be person-centred, coordinated around all of an individual's needs through networks of care rather than single organisations treating single conditions.
- **Prevention, Proactive Care, Self-management and Rapid Response in Time of Crisis** – which directly relates to the Priority 8 - 'A stronger focus on prevention' - the role that people play in delivering the necessary focus on prevention and what action the system needs to take to improve prevention, and Leeds Health and Wellbeing Strategy Priority 12 'The best care, in the right place, at the right time'. Services closer to home will be provided by integrated multidisciplinary teams working proactively to reduce unplanned care and avoidable hospital admissions. They will improve coordination for getting people back home after a hospital stay. These teams will be rooted in neighbourhoods and communities, with co-ordination between primary, community, mental health and social care. They will need to ensure care is high quality, accessible, timely and person-centred. Providing care in the most appropriate setting will ensure our health and social care system can cope with surges in demand with effective urgent and emergency care provision.
- **Optimising the use of Secondary Care Resources & Facilities** – which also contributes to Leeds Health and Wellbeing Strategy Priority 12 'The best care, in the right place, at the right time'. This is ensuring that we have streamlined processes and only admitting those people who need to be admitted. As described above this needs population-based, integrated models of care, sensitive to the needs of local communities. This must be supported by better integration between physical and mental health and care provided in and out of hospital. Where a citizen has to use secondary care we will be putting ourselves in the shoes of the citizen and asking if the STP answers, 'Can I get effective testing and treatment as efficiently as possible?'

- **Innovation, Education, Research** - which relates to Leeds Health and Wellbeing Strategy Priority 7 – ‘Maximise the benefits from information and technology’ – how technology can give people more control of their health and care and enable more coordinated working between organisations. We want to make better use of technological innovations in patient care, particularly for long term conditions management. This will support people to more effectively manage their own conditions in ways which suit them. Leeds Health and Wellbeing Strategy Priority 11 – ‘A valued, well-trained and supported workforce’, and priority 5 – ‘A strong economy with quality local jobs’ – through things such as the development of a the Leeds Academic Health Partnership and the Leeds Health and Care Skills Academy and better workforce planning ensuring the workforce is the right size and has the right knowledge and skills needed to meet the future demographic challenges.
- Mental health and physical health will be considered in all aspects of the STP within the Leeds Plan but also there will be specific focus on Mental Health within the West Yorkshire & Harrogate STP, directly relating to Leeds Health and Wellbeing Strategy Priority 10 – ‘Promote mental and physical health equally’.

3.43 When developing the Leeds Plan, the citizen is at the forefront and the following questions identified in the Leeds Health and Wellbeing Strategy are continually asked:

- *Can I get the right care quickly at times of crisis or emergency?*
- *Can I live well in my community because the people and places close by enable me to?*
- *Can I get effective testing and treatment as efficiently as possible?*

4 Corporate considerations

4.1 Consultation and engagement

4.1.1 The purpose of this report is to share information about the progress of development of the Leeds Plan. A primary guiding source for the Leeds Plan has been the Leeds Health and Wellbeing Strategy 2016-2021 which was been widely engaged on through its development.

4.1.2 The Leeds Plan will include a clear roadmap for delivery of the service changes over the next 4-5 years. This will also identify how and when engagement, consultation and co-production activities will take place with the public, service users and staff.

4.1.3 In relation to the West Yorkshire & Harrogate STP, this engagement is being planned and managed through the West Yorkshire Healthy Futures Programme Management Office.

4.2 Equality and diversity / cohesion and integration

4.2.1 Any future changes in service provision arising from this work will be subject to equality impact assessment.

4.3 Council policies and best council plan

4.3.2 The refreshed Joint Strategic Needs Assessment (JSNA) and the Leeds Health and Wellbeing Strategy have been used to inform the development of the Leeds Plan. Section 3.42 of this paper outlines how the emerging Leeds Plan will deliver significant part of the Leeds Health and Wellbeing Strategy.

4.3.3 The Leeds Plan will directly contribute towards the achieving the breakthrough projects: Early intervention and reducing health inequalities and 'Making Leeds the best place to grow old in'.

4.3.4 The Leeds Plan will also contribute to achieving the following Best Council Plan Priorities: Supporting children to have the best start in life; preventing people dying early; promoting physical activity; building capacity for individuals to withstand or recover from illness; and supporting healthy ageing.

4.4 Resources and value for money

4.4.1 The Leeds Plan will have to describe the financial and sustainability gap in Leeds, the plan Leeds will be undertaking to address this and demonstrate that the proposed changes will ensure that we are operating within our likely resources. In order to make these changes, we will require national support in terms of local flexibility around the setting of targets, financial flows and non-recurrent investment.

4.4.2 As part of the development of the West Yorkshire & Harrogate STP, the financial and sustainability impact of any changes at a West Yorkshire level and the impact on Leeds will need to be carefully considered and analysis is currently underway to delineate this.

4.4.3 It is envisaged that Leeds may be able to capitalise on the regional role of our hospitals using capacity released by delivering our solutions to support the sustainability of services of other hospitals in West Yorkshire and to grow our offer for specialist care for the region.

4.5 Risk management

4.5.1 Failure to have robust plans in place to address the gaps identified as part of the plan development will impact the sustainability of the health and care in the city.

4.5.2 Two key overarching risks present themselves, given the scale and proximity of the challenge and the size and complexity of both the West Yorkshire footprint and Leeds itself:

- Potential unintended and negative consequences of any proposals as a result of the complex nature of the local and regional health and social care systems and their interdependencies. Each of the partners has their own internal pressures and governance processes they need to follow.

- Ability to release expenditure from existing commitments without destabilising the system in the short-term will be extremely challenging as well as the risk that any proposals to address the gaps do not deliver the sustainability required over the longer-term.

4.5.3 The challenge also remains to develop a cohesive narrative between technology plans and how they support the plans for the city. Leeds already has a defined blueprint for informatics, strong cross organisational leadership and capability working together with the leads of each STP area to ensure a quality LDR is developed and implemented.

4.5.4 Whilst the Leeds the health and care partnership has undertaken a review of non-statutory governance to ensure it is efficient and effective, the bigger West Yorkshire footprint upon which we have been asked to develop an STP will present much more of a challenge.

4.5.5 The effective management of these risks can only be achieved through the full commitment of all system leaders within the city to focus their full energies on the developing a robust STP and Leeds Plan and then delivering the plans within an effective governance framework.

5 Conclusions

5.1 As statutory organisations across the city working with our thriving volunteer and third sectors and academic partners, we have come together to develop, for the first time, a system-wide plan for a sustainable, high-quality health and social care system. We want to ensure that services in Leeds can continue to provide high-quality support that meets, or exceeds, the expectations of adults, children and young people across the city: the patients and carers of today and tomorrow.

5.2 Our Leeds Plan will be built on taking our asset-based approach to the next level to help deliver the health and care aspects of the Leeds Health and Wellbeing Strategy. This is enshrined in a set of values and principles and a way of thinking about our city, which:

- Identifies and makes visible the health and care-enhancing assets in a community;
- Sees citizens and communities as the co-producers of health and wellbeing rather than the passive recipients of services;
- Promotes community networks, relationships and friendships that can provide caring, mutual help and empowerment;
- Values what works well in an area;
- Identifies what has the potential to improve health and wellbeing the fastest;
- Supports individuals' health and wellbeing through self-esteem, coping strategies, resilience skills, relationships, friendships, knowledge and personal resources;

- Empowers communities to control their futures and create tangible resources such as services, funds and buildings;
- Values and empowers the workforce and involves them in the co-production of any changes.

5.3 The following table summarises, at a high-level, the key changes that we expect to take place over the next five-plus years and which will provide the greatest leverage.

Key solutions to address our gaps and create a sustainable health and care for the future...		
Changing the conversation and working with the public, service users and our workforce	Investing more in prevention, targeting in those areas that will reap the greatest impact.	
Increasing and integrating our community offer for out of hospital health and social care, providing proactive care and rapid response in a time of crisis.	Capitalising on the regional role of our hospitals using capacity released by delivering our solutions to support the sustainability of services of other hospitals in West Yorkshire	
Supported by...		
Working with people at every stage of change through clear comms and engagement	Having a national pioneering integrated digital infrastructure being used by a digital literate workforce	Creating an environment for solutions to be produced, economic investment through collaboration and partnerships
Using existing estate more effectively ensuring that they are fit for the purpose and disposing of surplus estate	Reviewing our procurement practices and top 100 supplier/organisation spends to ensure that we are getting best value in spending our Leeds £ and economies of scale	Creating 'one' workforce supported by leading education, training and technology

5.4 Our plan is based on the following imperatives:

- the four statutory delivery organisations will be efficient and effective within their own 'boundaries' by reducing waste and duplication generally
- all partners will collaborate more effectively on infrastructure and support services
- we will turn the 'demand curve' through:
 - investment in prevention activities, focusing on those that provide the biggest return and in the parts of the city that will have greatest impact
 - re-balancing the social contract between our citizens and the statutory bodies, transferring some activities currently undertaken by employees in the statutory sector to individuals, and maximising the use of community assets
 - reducing waste and duplication in cross-organisational pathways;
 - ensuring that the skill-mix of staff appropriately and efficiently matches need - movement from specialist to generalist, from qualified professional to assistant practitioner, and from assistant practitioner to care support worker

5.5 There is significant work still to do to develop the Leeds Plan to the required level of detail. Colleagues from across the health and social care system will need to

commit substantial resource to its development and to ensure that citizens are appropriately engaged and consulted with. Additionally, senior leaders from Leeds will continue to take a prominent role in shaping the West Yorkshire & Harrogate STP.

- 5.6 It is important to recognise that the West Yorkshire & Harrogate STP is still in its development and the links between this and the six local Plans are still being developed. Getting the right read-across between plans to ensure a coherent and robust STP at regional level which meets the requirements of national transformation funding needs to be an ongoing process and Leeds will need to be mindful of this whilst developing local action.
- 5.7 Over the coming months, Leeds will continue to prioritise local ambitions and outcomes through the development of its primary Leeds Plan as a vehicle for delivering aspects of the Leeds Health and Wellbeing Strategy.

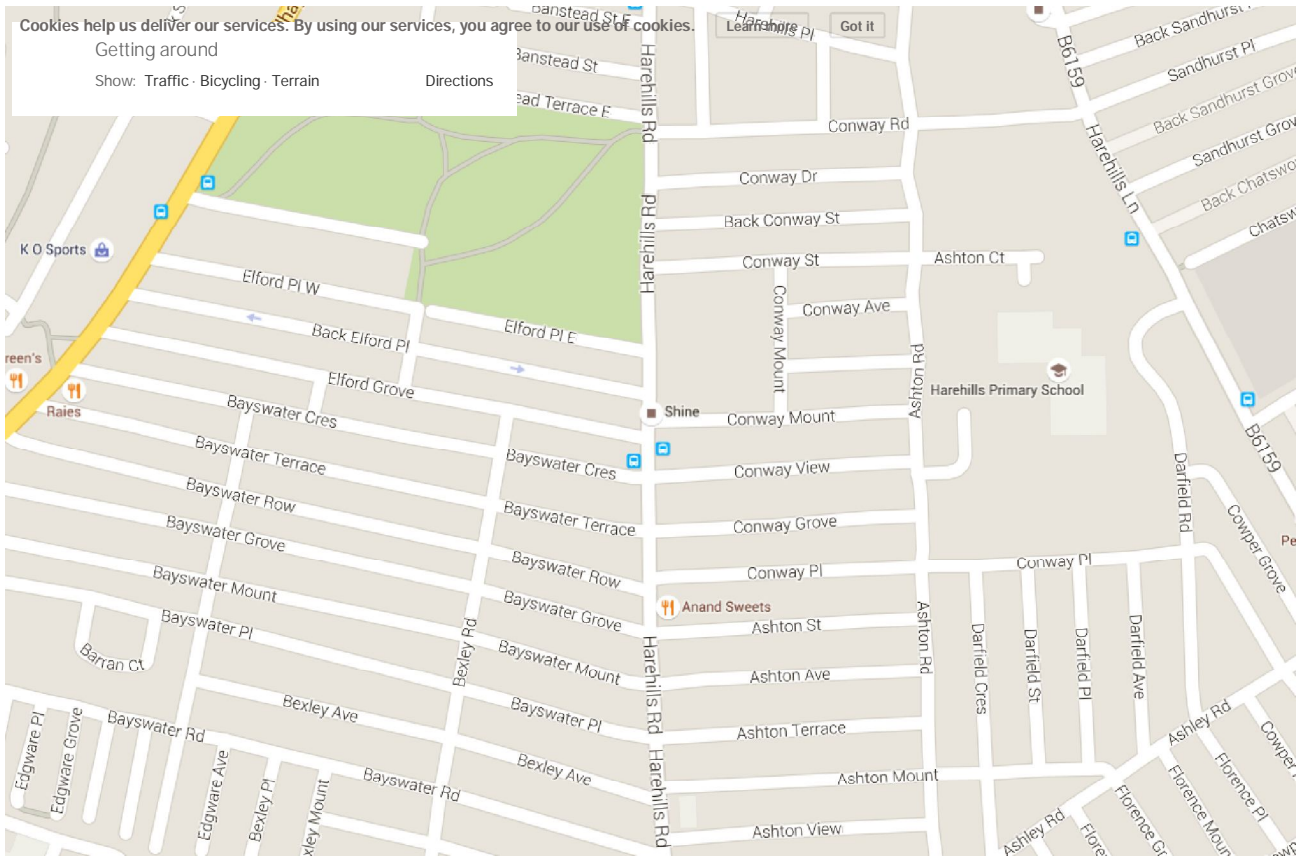
6 Recommendations

Inner East Community Committee is asked to:

- 6.1 Note the key areas of focus for the Leeds Plan described in this report and how they will contribute to the delivery of the Leeds Health and Wellbeing Strategy;
- 6.2 Identify needs and opportunities within their area that will inform and shape the development of the Leeds Plan;
- 6.3 Recommend the most effective ways/opportunities the Leeds Plan development and delivery team can engage with citizens, groups and other stakeholders within their area to shape and support delivery of the Leeds Plan.

7 Background information

- 7.1 West Yorkshire and Harrogate emerging STP:
(<http://www.southwestyorkshire.nhs.uk/west-yorkshire-harrogate-sustainability-transformation-plan/>)



This page is intentionally left blank